

## Attachment A: TCC Round 5 Implementation Grant Award Details

### Recommended Action

The Transformative Climate Communities (TCC) Staff recommends the Council award \$88,500,000 in funding from the FY 2022-23 General Fund for the Round 5 TCC Program to the four (4) top-scoring proposals for the TCC Implementation Grant.

### Summary

TCC's Round 5 NOFA made \$88.5 million available for three (3) Implementation Grant awards at \$29.5 million each. In Round 5, TCC received six (6) Implementation Grant applications. Applications represented communities from the Inland Empire, Central Valley, San Diego, Sacramento, and the Los Angeles area. Program Staff recommends approving four of the six applications due to close scoring. Grantees will complete grant terms of approximately five (5) years. The Strategic Growth Council (SGC) requires awarded applicants to address issues identified during the application review and Post-Award Consultation Process, prior to executing grant agreements.

The recommended award to the four top-scoring proposals is lower than the amount requested in their TCC applications. These four applicants have scored very closely, and there are opportunities for additional funding in the near future. Therefore, to maximize the impact on California communities, the Program Staff recommends awarding \$22,125,000 to each of the top four applicants. Program Staff will support awarded applicants in revising their proposals to match the reduced award amount based on project or plan conditions and through a participatory process. Program Staff, in partnership with SGC's [Connecting Communities program](#), can also support interested TCC Implementation applicants in preparing to apply for additional funds (e.g., US EPA). Although the two remaining applications did not score high enough to be recommended for award, Program Staff noted that both were deserving proposals with the potential for transformative change.

### Background

#### About the TCC Implementation Grant Program

The TCC Implementation Grant program funds neighborhood-level proposals that include multiple, coordinated projects that reduce greenhouse gas (GHG) emissions, improve public health and the environment, and expand economic opportunity. For Round 5, eligible project strategies include:

- Equitable Housing and Neighborhood Development
- Land Acquisition for Neighborhood Stabilization
- Transit Access and Mobility



- Solar Installation, Energy Efficiency, and Appliance Electrification
- Water Efficiency and Resiliency
- Recycling, Composting, and Waste Reduction
- Urban Greening and Green Infrastructure
- Health Equity and Well-Being
- Indoor Air Quality
- Community Microgrids; and
- Brownfield Redevelopment

Additionally, each proposal must include six (6) transformative elements: data collection and indicator tracking; community engagement; displacement avoidance; workforce development and economic opportunities; climate adaptation and resilience; and leverage funding. Three of these transformative elements (community engagement, displacement avoidance, and workforce development and economic opportunities) are formalized into applications through funded Transformative Plans. TCC also evaluates a number of policy priorities during the application process – these include: High Speed Rail connectivity; consistency with existing local land use and transportation plans; access to basic infrastructure, regional services, and job centers; air pollution reduction and mitigation policies; and Prohousing policies.

TCC Round 5 Implementation Grants are awarded competitively among eligible disadvantaged community areas, as defined in the TCC Guidelines.

### **Round 5 Applications Received**

SGC received a total of six (6) Implementation Grant applications, listed below:

1. City of Arvin: Arvin’s Keeping it Green in the San Joaquin
2. City of Bakersfield: Southeast Strong
3. City of Coachella: Coachella Prospera
4. La Familia Counseling Center: Greening North Franklin
5. San Diego Foundation: Rooted in Comunidad, Cultivating Equity
6. The Energy Coalition: Pomona ACTS

### **Application Review Process**

All applications were evaluated through a multi-stage review process, including reviews by both TCC Program Staff (Program Staff) and an Interagency Review Panel (Panel). Program Staff included SGC and Department of Conservation (DOC) staff. Program Staff developed a scoring rubric and review instructions for the Implementation Grants using the scoring criteria listed in the TCC Guidelines.

Members of the Panel and Program Staff attended a site visit for each application. Site visits include presentations and tours of the proposed TCC Project Area led by Lead Applicants, Co-Applicants, residents, and other stakeholders.

### TCC Program Staff Review

TCC Program Staff review consisted of the following steps:

- **Completeness Check:** Program Staff reviewed the submitted application materials for completeness. Applicants were notified if their application was incomplete and were given two (2) business days to resubmit any incomplete or missing materials. The complete application packages were then shared with Panel members.
- **Threshold Review:** Program Staff conducted reviews of the program threshold requirements listed in TCC Guidelines. This included reviewing applications for eligible Project Areas, readiness thresholds, leverage documentation, and workbook completeness. Program Staff did not make final point determinations but provided notes to the Panel on each of the threshold requirements.
- **Capacity, Transformative Plans, and Projects:** Program Staff reviewed each application proposal's Capacity, Transformative Plans, and Projects to evaluate their feasibility and compliance with the TCC Guidelines. Using the scoring rubric, Program Staff provided preliminary suggested scores for the Transformative Plans and Projects sections along with evaluation considerations to the Interagency Review Panel.

### Interagency Review Panel

Program Staff convened a Panel of 12 reviewers from eight agencies and departments to provide feedback and evaluate Implementation Grant applications. In line with the SGC [Racial Equity Action Plan](#), Program Staff recruited a Panel that would be a diverse, multi-agency body and prioritized participants trained by the Capitol Collaborative on Race and Equity. The 12-member Panel included members from the following agencies:

- California Air Resources Board
- California Department of Housing and Community Development
- California Department of Public Health
- California Department of Transportation
- California Natural Resources Agency
- California Strategic Growth Council
- California Workforce Development Board
- Governor's Office of Planning and Research

Panel members attended a training session to understand the program goals and review process. Each Panel member reviewed all six applications and a Program Staff Summary Report that synthesized the staff evaluations of Capacity, the Transformative Elements, and Projects.

Prior to site visits, the Program Staff and Panel convened to discuss the application materials and the remaining questions for the site visits.

After attending the site visits, the Panel and Program Staff gathered to deliberate on the final scores. Panel members not in attendance at the deliberation meeting provided their revised scores and feedback in advance. During the deliberation, Program Staff presented preliminary scores, which were composed of an average of reviewer scores of the Objectives and Vision Section and the proposed staff scores for Capacity, Transformative Plans, and Projects sections. Interagency reviewers discussed and revised these preliminary scores to arrive at the final scores.

### **Greenhouse Gas Reduction Scoring**

Applicants were required to identify at least three (3) projects with quantifiable GHG emission reductions that would be ready for implementation at the time of application.<sup>1</sup> At least half of the requested TCC funding must support projects with quantifiable GHG emission reductions that are ready for implementation. Applicants can earn up to ten (10) points for the top three (3) projects with the highest GHG reduction potentials ready at the time of application and up to ten (10) for total GHG reductions from all quantifiable projects.

Applicants with the highest GHG reduction estimate received full points in each category, and the others received points relative to the highest score. GHG reductions were determined using quantification methodologies developed by the California Air Resources Board (CARB). The Application Technical Assistance Provider calculated the estimated GHG emission reductions, and the estimates were reviewed and approved by CARB staff. The final GHG scores are shown in Table A-1 and Table A-2. Based on the reduction estimates, scores were allocated proportionally for each application.

Additionally, Round 5 included two applicant pools with separate scales for the second category of scoring for total GHG reductions: one for urban applicants and one for rural, unincorporated, and tribal applicants. This applied solely to the City of Arvin (a rural applicant), thus resulting in their receiving full points in a separate pool in the second category, as shown in Table A-2 below.

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<sup>1</sup> See Appendix B of the Round 5 TCC Guidelines for more the definition of “readiness” for TCC projects: [https://sgc.ca.gov/meetings/council/2023/02-28/docs/20230228-Item5\\_Attachment\\_A.pdf](https://sgc.ca.gov/meetings/council/2023/02-28/docs/20230228-Item5_Attachment_A.pdf)

Table A-1: Final GHG Scores for Top 3 Quantifiable &amp; Ready Projects

Applicant	Total GHG Emissions Reduction (MTCO <sub>2</sub> e)	Relative % (Based on top score)	Points (10 points)
Arvin	4,041	37%	3.7
Bakersfield	9,467	86%	8.6
Coachella	10,493	95%	9.5
La Familia Counseling Center	2,859	26%	2.6
San Diego Foundation	2,620	24%	2.4
The Energy Coalition	11,034	100%	10.0

Table A-2: Total GHG Emission Reduction Scores for All Quantifiable Projects

Applicant	Total GHG Emissions Reduction (MTCO <sub>2</sub> e)	Relative % (Based on top score)	Points (10 points)
Arvin	3,416	100%	10.0
Bakersfield	9,603	80%	8.0
Coachella	11,972	100%	10.0
La Familia Counseling Center	4,889	41%	4.1
San Diego Foundation	3,305	28%	2.8
The Energy Coalition	11,767	98%	9.8

### Final Application Scores

Table A-3 shows the summarized combined scores for each application. Attachment E shows complete scores for each application.

Table A-3: Summary of Final Application Scores

Score Category	Arvin	Bakersfield	Coachella	La Familia Counseling Center	San Diego Foundation	The Energy Coalition
Score	147.8	153.3	153.2	146.3	165.9	156.5
GHG Reduction Score	13.7	16.6	19.5	6.7	5.2	19.8
<b>TOTAL SCORE</b>	<b>161.5</b>	<b>169.9</b>	<b>172.7</b>	<b>153</b>	<b>171.1</b>	<b>176.3</b>

### Recommended Awards

Program Staff recommends the Council approve four (4) awards to the top-scoring applicants: City of Bakersfield, City of Coachella, San Diego Foundation, and The Energy Coalition. These four proposals integrated a range of meaningful projects into unified, community-driven visions for transformation. Further, they demonstrated deep collaborative experience and capacity for executing the proposed projects and plans. TCC Program staff would like to note that all six applicants put forth incredible and deserving proposals with transformative potential. While TCC set out to award three Implementation Grants of \$29.5 million, Program Staff determined the final scores and small point spread amongst the top-scoring four applicants were competitively close, and therefore is recommending four awards of equal size.

The four recommended Implementation Grant Awards total is \$88,500,000.

**Award Recommendation 1: City of Bakersfield: Southeast Strong****Award Amount:** \$22,125,000 (Recommended); \$29,484,224 (Requested)**Leverage Amount:** \$36,306,739**Co-Applicants:**

- City of Bakersfield (Lead Applicant)
- Housing Authority of the County of Kern (HACK)
- Community Action Partnership of Kern
- Habitat for Humanity – Golden Empire
- Circle of Life Development Foundation (dba MLK CommUNITY Initiative)
- GRID Alternatives
- Kern Community College District
- Golden Empire Affordable Housing Inc.
- Bakersfield Senior Center
- Building Healthy Communities
- Community Interventions
- County of Kern Employers' Training Resource
- Kern County Black Chamber of Commerce
- Mission Community Services Corporation
- Ventura County Community Development
- 3C Capital Funding
- Greater Bakersfield Legal Assistance

**Projects:**

- Bakersfield Senior Center Mixed-Use Project
- Low-Income Energy Efficiency Program
- Rebuilding Neighborhoods Revitalization Project
- MLK CommUNITY Initiative Garden Collaborative
- Re-imaging MLK Park
- Safe Routes to School
- MLK Boulevard Corridor Improvements – Active Transportation
- MLK Boulevard Improvements – Urban Greening
- 4<sup>th</sup> Street Active Transportation Improvements
- 4<sup>th</sup> Street Senior Apartments

**Description:** The Southeast Strong initiative envisions a vibrant and interconnected community in southeast Bakersfield, built upon a foundation of inclusivity, collaboration, and shared cultural pride. Southeast Bakersfield is a community still grappling with historically being unserved and the lingering impacts of discrimination. This grassroots effort, shaped by robust and meaningful engagement with residents and stakeholders, will build upon this area's



heritage and enhance its dynamic identity. Southeast Strong, with an emphasis on senior housing, future single-family homes, and neighborhood connectivity, also cares for senior citizens and youth that are disproportionately impacted and vulnerable to climate threats of extreme heat and poor air quality.

The proposal is an outcome of renewed and reinvigorated community partnership from the City of Bakersfield and applies learnings from earlier Round 4 TCC Implementation Grant applications and TCC Planning Grants.

The Southeast Strong proposal, serving approximately 32,036 residents, is a series of nine integrated projects (and three stand-alone leverage projects) that improve area connectivity and reduce greenhouse gases while building new housing, providing solar and weatherization to current housing, and establishing community gardens and increased urban greening opportunities. Transformative Plans facilitate access to TCC Funded projects while catalyzing further opportunities for area residents. A Community Engagement Plan, led by the City with partners Building Healthy Communities, the Bakersfield Senior Center, MLK CommUNITY Initiative, and other trusted local organizations, will facilitate meaningful dialogue and engagement with residents around project implementation and future high-speed rail (HSR) development. A Displacement Avoidance Plan advances a multi-pronged approach with Venture County Community Development Corporation, Greater Bakersfield Legal Service, 3C Capital Fund Inc., and Women's Business Center of Kern to serve impacted renters, low-income families, and minority and women-owned businesses. Lastly, a Workforce Development and Economic Opportunities Plan led by the City with partners Kern Community College District, Kern County Employers' Training Resource, and Kern County Black Chamber of Commerce will advance training and quality job access (including in emerging industries) in southeast Bakersfield.

**Recommended Conditions on Award:**

- Review and provide updated project workbook and budget details as identified by SGC, with particular focus on Project #3 (Rebuilding Neighborhoods Revitalization Project), Project #5 (Re-imaging MLK Park – Urban Greening), and Project #8 (MLK Boulevard Corridor Improvements – Urban Greening).
- Review Lead Applicant budgets for transformative plans, ensuring adequate administrative time for City staff as dedicated plan leads.
- Review the Displacement Avoidance Plan to minimize possible redundancies with current City offerings.
- Identify and select an SGC-approved program evaluation partner to implement the Data Collection and Indicator Tracking transformative plan.



**Award Recommendation 2: City of Coachella: Coachella Prospera****Award Amount:** \$22,125,000 (Recommended); \$29,500,000 (Requested)**Leverage Amount:** \$57,336,543**Co-Applicants:**

- City of Coachella (Lead Applicant)
- Chelea Investment Corporation
- GRID Alternatives Inland Empire
- The Center for Employment Training
- Southern California Mountains Foundation (Urban Youth Conservation Corps)
- The LEAP Institute
- Bound Corporation
- Alianza Coachella Valley
- Kounkuey Design Initiative
- UC Riverside
- Desert Recreation District

**Projects:**

- Bound Mobility for All + Green Raiteros Rideshare
- Coachella Wellness Hub and Recreational Park Enhancements
- Energy for All
- Sixth Street Senior Apartments
- Coachella Urban Greening
- Coachella Transit Hub
- Connecting Coachella

**Description:** The Coachella Prospera proposal serves the vision of a more equitable and climate-resilient community through affordable housing construction, increased zero-emission public and micro-transit, urban greening, park improvements, and residential solar installations. Coachella's proposal integrates both projects and transformative elements alongside the proposed infrastructure improvements with shared decision-making and ensuring that community input directly shapes the outcomes via the oversight of the Collaborative Stakeholder Structure comprised of community seats, an advisory council, project partners, and working groups.

Coachella Prospera will focus on serving its predominantly Latinx, monolingual Spanish speaking low-income residents its seven integrated projects and stand-alone leverage projects. The City's Community Engagement Plan are facilitated by Alianza Coachella Valley, a local community-based organization (CBO), and will coordinate and convene city residents and TCC partners through a series of events, engagements, and workshops to provide community input and guide

strategy implementation. The Displacement Avoidance Plan, led by Kounkuey Design Initiative, outlines a range of strategic policies and programs both at the city level as well as tenants' rights education, a small business alliance, and resident leadership ambassador program that respond to the priorities of vulnerable tenants and small businesses in order to help them stay in place to reap the benefits of a more sustainable, climate-resilient city. Finally, participants recruited through the Workforce Development and Economic Opportunities Plan will work directly with Center for Employment Training, GRID Alternatives, and/or Urban Conservation Corps staff to be connected to high-quality career pathways with supportive services such as financial assistance, individualized education plans, and active referral network with partnering agencies.

**Recommended Conditions on Award:**

- Review and provide updated project workbook and budget details as identified by SGC.
- Provide additional readiness and/or supporting documentation for projects including Project 1 (Bound Mobility for All + Green Raiteros Rideshare), Project 2 (Coachella Wellness Hub and Recreational Park Enhancements), Project 3 (Energy For All), Project 5 (Coachella Urban Greening), Project 6 (Coachella Transit Hub), and Project 7 (Connecting Coachella).
- Classify and provide additional materials for stand-alone leverage funding.
- Clarify the Displacement Avoidance Plan's partners and whether intended objectives include the shaping of city policies as well as specifying how the proposed activities serve the Project Area specifically.
- Provide detailed grantee workbook and address staff capacity and grant administration concerns, also reflected in project workbooks.
- Provide clarity on Project 6 components (Coachella Transit Hub) and coordination with other regional transportation plans.
- Provide clarity on Project 1 components (Bound Mobility for All + Green Raiteros Rideshare) for the activities completed through leverage funding and those completed through TCC funds.

### **Award Recommendation 3: The Energy Coalition: Pomona Activated for Community Transformation & Sustainability (ACTS)**

**Award Amount** \$22,125,000 (Recommended); \$29,500,000 (Requested)

**Leverage Amount:** \$16,602,600

#### **Co-Applicants:**

- The Energy Coalition (Lead Applicant)
- LA METRO
- City of Pomona
- San Gabriel Valley Council of Governments
- GRID Alternatives
- Day One
- Lopez Urban Farm
- Latino and Latina Roundtable

#### **Projects:**

- Complete Streets Pedestrian and Bicycle Improvements
- Metro Transit Pass Program
- E-Bike Library and Rebates
- EV Chargers and EV Adoption Education Campaign
- Resilient and Healthy Homes
- Residential Cool Roofs
- Community Energy Resilience Centers
- Tree Planting
- Community Urban Farm

**Description:** Pomona ACTS envisions a healthy, vibrant, equitable and resilient Pomona, responding to the challenges of climate change while leveraging opportunities to improve public health, shared prosperity, and community identity. Guided by social justice, collaboration, and shared decision-making, the proposal builds upon its former Round 3 TCC Planning Grant and seeks to transform the community encompassing historic downtown, three mixed-use corridors, and several diverse neighborhoods through its suite of nine (9) projects connecting residents to transportation, renewable energy, green infrastructure, and improved community health.

TCC implementation oversight will be conducted by the Collaborative Stakeholder Structure as well as feedback gathered from engagement activities and its Advisory Committee led by a Community Empowerment Team. The proposal's Community Engagement Plan and Displacement Avoidance Plan will be led by Day One to support the capacity building of CBO's and residents using equitable decision-making, advisory committees, and culturally responsive

and inclusive community gatherings as well as direct services, asset building opportunities, and other resources. They will also deploy the Promotora engagement model to directly engage residents with TCC projects via non-traditional mechanisms like a podcast and serve as a bridge to the community. Lastly, the Workforce Development and Economic Opportunities Plan, led by the San Gabriel Valley Council of Governments (SGVCOG) and plan partners, will provide up to 75 participants with subsidized trainings for green careers, including solar installation and construction alongside wrap-around supportive services to connect participants to full-time employment.

**Recommended Conditions on Award:**

- Review and provide updated project workbook and budget details as identified by SGC.
- Provide details on stipends, childcare, and/or transportation for Promotoras, resident representatives, and advisory committee members.
- Provide additional readiness and/or supporting documentation for projects including Project 1 (Complete Streets Pedestrian and Bicycle Improvements), Project 4 (EV Chargers and EV Adoption Education Campaign), Project 7 (Community Energy Resilience Centers), Project 8 (Tree Planting), and Project 9 (Community Urban Farm).
- Clarify the Displacement Avoidance Plan's partners and whether intended objectives include the shaping of city policies, as well as target area.

## **Award Recommendation 4: San Diego Foundation: Rooted in Comunidad, Cultivating Equity**

**Award Amount:** \$22,125,000 (Recommended); \$29,500,000 (Requested)

**Leverage Amount:** \$26,515,053

### **Co-Applicants:**

- San Diego Foundation (Lead Applicant)
- Environmental Health Coalition
- Tierras Indigenas Community Land Trust (TICLT)
- Urban Corps of San Diego
- Chicano Park Museum and Cultural Center (CPMCC)
- City of San Diego
- Project New Village
- San Diego Metropolitan Transit System
- GRID Alternatives of San Diego
- Grey Area
- Logan Heights Community Development Corporation

### **Projects:**

- Tierras Indigenas Community Land Trust (TICLT) Land Acquisition
- 12<sup>th</sup> & Imperial Multi-Modal Transit Hub
- Transit Stop Improvements
- Via Verde
- Chicano Park Museum and Cultural Center Solar
- Holistic Healthy Homes
- Holistic Health Homes Xeriscaping
- Project New Village Community Gardens and Resource Center
- Boston Avenue Linear Park

**Description:** The San Diego Foundation’s proposal, Rooted in Comunidad, Cultivating Equity, aims to build partnerships and infrastructure to make highly impacted neighborhoods of San Diego’s Barrio Logan neighborhood cleaner, healthier, and more resilient to climate change. The plan includes nine (9) directly funded and two (2) stand-alone leverage projects, including land acquisition for a community land trust, transit capital improvements, an expanded free ride-sharing service, home energy and water efficiency retrofits, and new parks and green spaces.

The proposal builds upon the Round 3 TCC Planning Grant activities of engagement, and identification of community needs to create a broad range of partners, stakeholders, and Project Area residents directly involved in the TCC implementation activities. Community

Engagement, led by the Environmental Health Coalition, would be done through a broad spectrum of communication mediums such as project tours, resource fairs, and multi-media content with allocated funding for CBO partners. The Displacement Avoidance Plan, led by the Logan Heights Community Development Corporation, will focus on addressing displacement vulnerabilities through programmatic implementation of local policies and creating or expanding community-led programs, including short-term actions to prevent displacement of businesses and residents, equipping residential and business tenants, and community-led policy development. Finally, the Urban Corpse of San Diego County will lead the Workforce Development and Economic Opportunities Plan's removal of job barriers through a resource hub, workforce database, and supportive services.

**Recommended Conditions on Award:**

- Review and provide updated project workbook and budget details as identified by SGC.
- Revisit minor issues with requirements for Collaborative Stakeholder Structure decision-making process and meeting facilitation procedures.
- Verify Project Area residents are prioritized as the Displacement Avoidance Plan's beneficiaries.
- Revisit eligibility of one component of Project 1 (Tierras Indigenas Community Land Trust (TICLT) Land Acquisition) as well as overall readiness and feasibility.
- Provide additional readiness documentation for projects including Project 3 (Transit Stop Improvements), Project 4 (Via Verde), Project 8 (Project New Village Community Gardens and Resource Center), and Project 9 (Bosten Avenue Linear Park).
- Provide additional information for accreditation and eligibility for the Workforce Development and Economic Opportunities Plan training programs.

## Applications Not Recommended for Funding

### City of Arvin: Arvin's Keeping it Green in the San Joaquin

Award Requested: \$10,990,643

Leverage Amount: \$12,543,102

#### Co-Applicants:

- City of Arvin (Lead Applicant)
- Kern Community College District (KCCD) (fiscal agent)
- Dolores Huerta Foundation (DHF)
- Cesar Chavez Foundation (CCF)
- Arvin Transit
- GRID Alternatives Central Valley

#### Projects:

- Arvin Affordable Housing Project (AHP)
- Active Transportation
- Transit
- Dial-A-Ride (DAR)
- Residential Solar
- Arvin Urban Greening

**Description:** The City of Arvin's proposal, "Arvin's Keeping it Green in the San Joaquin," intends to transform this low-income farmworker community with severely impacted air quality into a healthy city with robust affordable housing, educational opportunities, and sustainable infrastructure. The plan is based on a history of community engagement facilitated by the Dolores Huerta Foundation and the City.

Arvin's proposal contains six projects that address both TCC objectives and resident needs. Of the nearly \$11 million requested in TCC Funding, half is budgeted for a 51-unit affordable housing project (Project #1). This housing project is led by the Cesar Chavez Foundation and is well-integrated in the community fabric and strategically located near the future Bakersfield College Arvin campus as well as the high school and a future retail hub. Three of the remaining five projects focus on transit capital investments. These projects support meaningful infill development that could provide substantial active transportation options to essential services. However, the transit capital investment projects (Projects #2-4) in particular could benefit from additional project programming to residents. As outlined below in the "Areas for Improvement" section, the remaining projects could have scored higher with a greater quality of information provided in project workplans and budgets.

Arvin's Transformative Plans support and enhance project implementation. The Community Engagement Plan, led by the Dolores Huerta Foundation, involves resident engagement through community workshops and outreach activities. However, the Collaborative Stakeholder Structure that governs the proposal is high-level and lacking definition. The Displacement Avoidance Plan involves both resident and small business workshops, as well as policies and programs meant to increase the supply of affordable housing. The Workforce Development and Economic Opportunities Plan (WDEOP) leverages the construction of a new campus for the Bakersfield Community College in Arvin; the WDEOP's programs integrate into the College's offerings.

Program Staff raised questions for Arvin before the site visit about the administrative structure and implementation of the Proposal, with the City as the Lead Applicant and KCCD as the fiscal agent. Although the City and KCCD's roles and responsibilities were not clearly defined, Program Staff commend the City and KCCD on this partnership, and note that the Arvin proposal is a unique entry from a small, rural community requesting a right-sized, small investment.

**Areas for Improvement:**

- Include additional details on work plans and budgets for all projects and plans. Workbooks lack information (e.g., timeline, deliverables, cost detail) to sufficiently evaluate.
- Revisit City budget allocations within Transformative Plans to ensure adequate staff time is planned.
- Provide specific details on program governance, dispute resolution, decision-making, and process for community involvement within the Partnership Agreement for the Collaborative Stakeholder Structure.
- Consider additional programming to expand community engagement and support capital project investments.



**La Familia Counseling Center: Greening North Franklin****Award Requested:** \$29,500,000**Leverage Amount:** \$26,709,249**Co-Applicants:**

- La Familia Counseling Center (Lead Applicant)
- City of Sacramento
- GRID Alternatives
- Community Resource Project
- United Latinos
- Franklin Boulevard Business Association

**Projects:**

- Complete Street Scape
- North Franklin Energy for All – Solar Community Center
- North Franklin Energy for All – Single Family Solar
- Energy Efficiency – Residential
- Maple Center Water Retrofit
- Residential Water Retrofit
- Maple Park Greening
- Opportunity Center Greening:
- Complete Street Scape Greening
- Opportunity Center
- Community Air Monitors

**Description:** The Greening North Franklin proposal is a cohesive vision for community resilience rooted in a history of robust community visioning to address a long history of environmental injustice. Lead Applicant La Familia Counseling Center (LFCC) is a trusted partner to lead the transformation of the North Franklin neighborhood.

Greening North Franklin builds on a rich history of neighborhood-led assessments and organizing, including a Round 1 TCC Planning Grant. Projects include the construction of a neighborhood Opportunity Center, water and energy efficiency improvements and solar installation on residences and community facilities, green space and urban greening, air quality monitoring and education, and Complete Streets improvements to connect residents to key destinations. The Opportunity Center at Maple School Park is a centerpiece of this proposal that would serve as a resilience hub designed to integrate essential public health and social service delivery with climate change resilience.

These projects are tied together by three plans: a Workforce Development and Economic Opportunities Plan that supports trainees to participate in a credentialed solar installation basic training program, a residential energy/water efficiency training, and development of an EV maintenance and repair curriculum; a Displacement Avoidance Plan that will help residents and small business navigate and access the financial resources available to them, build wealth, and access legal services; and a Community Engagement Plan that will keep residents involved in the Greening North Franklin initiative through community meetings and an online presence.

**Areas for Improvement:**

- Define the roles and decision-making power of residents within the Collaborative Stakeholder Structure. Ensure that adequate costs have been allocated to support resident robust resident participation in collaborative governance.
- Ensure the Partnership Agreement contains all required elements.
- Ensure all Transformative Plans are detailed and robust, contain concrete deliverables and timelines, and have adequate funding allocated to them.
- Utility conflicts along the Complete Streets project will reduce the size and benefits of trees with the current design. Consider ways to address this. Consider trees and landscape in medians and/or adjacent private properties.
- Provide additional detail to Work Plans and Budgets for all Plans and most Projects, including sufficient time for grant administration and indicator tracking.
- Ensure the Lead Applicant has allocated adequate staff time to support its large role as Lead Applicant and as Lead for several Projects and Plans.