

Attachment B: TCC Implementation Grant Application Overview

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Keeping it Green in the San Joaquin (Arvin)

Proposal Title: Arvin's Keeping it Green in the San Joaquin

Lead Applicant: City of Arvin

Co-Applicants:

1. Kern Community College District (KCCD)
2. Dolores Huerta Foundation (DHF)
3. Cesar Chavez Foundation (CCF)
4. Arvin Transit
5. GRID Alternatives Central Valley

Grant Funds Requested: \$10,990,643.00

Leverage Funding: \$12,543,102.00

Project Area Size: 4.16 square miles

Description: The City of Arvin's proposal, "Arvin's Keeping it Green in the San Joaquin," intends to transform this low-income farmworker community with severely impacted air quality into a healthy community featuring public health, affordable housing, educational opportunities, and sustainable infrastructure. The plan is based on a history of community engagement facilitated by the Dolores Huerta Foundation and the City.

TCC Funded Projects:

1. **Arvin Affordable Housing Project (AHP):** A development on a 2.5-acre vacant infill parcel will provide 51 units of very low-income and low-income bedroom apartments south of the Bakersfield College Arvin Campus and north of the retail town center. AHP will also have solar PV, electric vehicle (EV) chargers, electric appliances, and community spaces.
2. **Active Transportation:** This project will create new sidewalks and bike facilities.
3. **Transit:** One 35' Proterra Catalyst EV to replace an existing diesel bus for Arvin public transit servicing Route #3 within the Project Area. The project will also construct a new bus stop and shelter near Arvin AHP.
4. **Dial-A-Ride (DAR):** This project will purchase and place into service two on-demand paratransit EV shuttle buses (DAR buses), expanding service in Project Area.
5. **Residential Solar:** An estimated 30 single-family homes will receive solar installation (4.7kW per home). There will be 12 workshops on energy efficiency for clients.
6. **Arvin Urban Greening:** The project will fund urban tree planting, planting of vegetative plants, and trail enhancement.



Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** DHF will conduct six community engagement events over the course of the grant term and will do door-to-door canvassing. Other engagement methods include social media ads, mailers, and limited phone banking and auto texting for events.
- **Displacement Avoidance:** For residential displacement avoidance, the Displacement Avoidance Plan includes production of affordable housing (new accessory dwelling units); preservation of affordable housing; and new tenant protections and support (ADU ordinance and pre-approved housing plan and anti-displacement policy assessment/proposal). For small business displacement avoidance, the plan includes creation of a small business alliance and no cost and low-cost business consulting/training.
- **Workforce Development:** Kern CCD will target recruitment and wrap-around services for Project Area residents to access KCCD's 21st Century Energy Center training programs provided at the Arvin Campus of Bakersfield College. Training programs include basic construction training (Multi-Craft Core 3 certified), electric vehicle supply equipment operations and maintenance training, and solar installation.
- **Collaborative Stakeholder Structure:** The Arvin TCC Green Stakeholder Collaborative (Collaborative) is the decision-making body of the Arvin TCC Project. The City of Arvin will serve as the Lead Applicant alongside KCCD, who will act as the fiscal agent. The Lead Applicant and fiscal agent have similar administrative duties, although the fiscal agent is specifically responsible for invoicing. Each Co-Applicant holds one seat on the committee, while five seats will be held by Arvin community members. The Collaborative will operate on a consensus basis. Both the City and KCCD will jointly designate two members to serve as co-managers for the collaborative and its various projects.

Keeping it Green in the San Joaquin: Project Area Map

City of Arvin

TCC IMPLEMENTATION GRANT

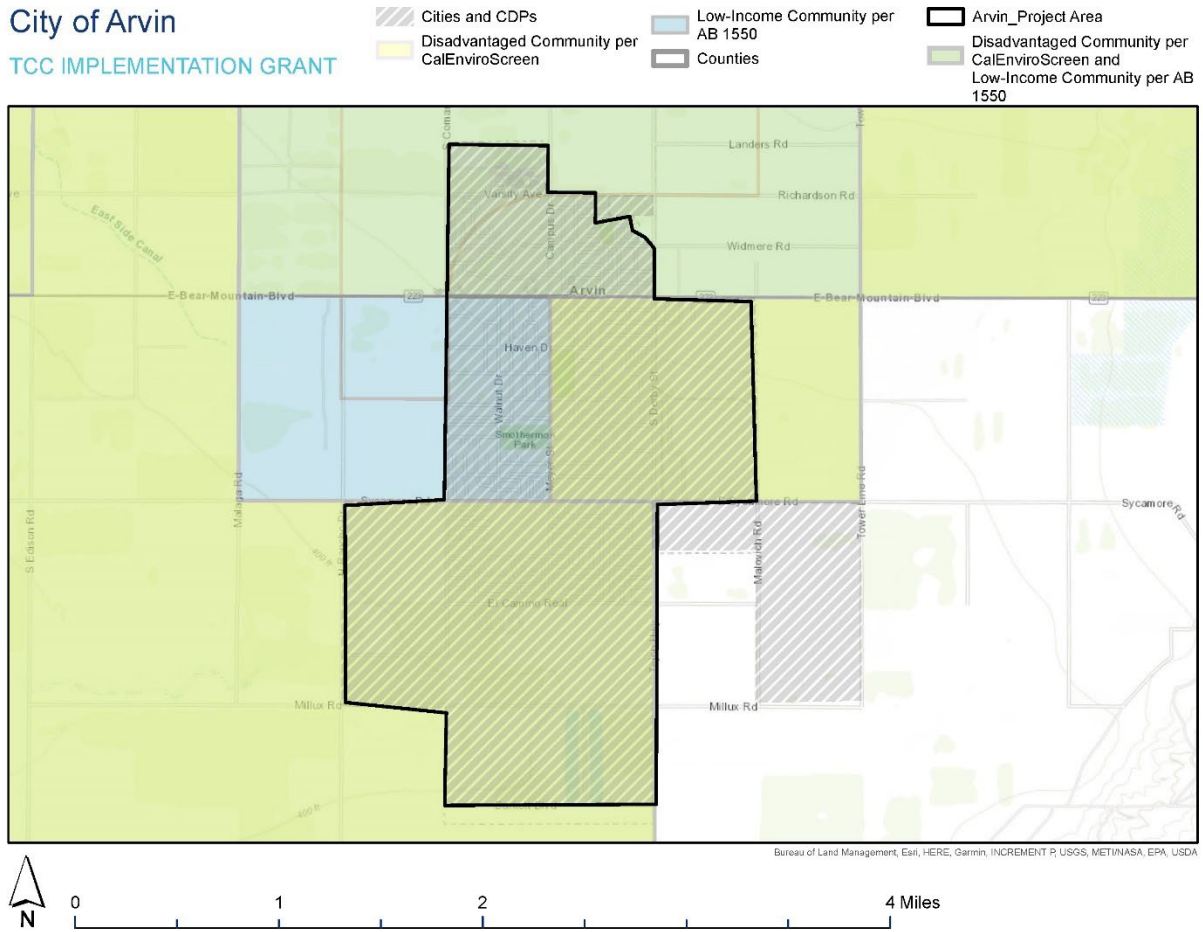


Figure 1. City of Arvin Project Area

Southeast Strong (Bakersfield)

Proposal Title: Southeast Strong

Lead Applicant: City of Bakersfield

Co-Applicants:

1. Housing Authority of the County of Kern
2. Habitat for Humanity – Golden Empire (HFHGE)
3. Community Action Partnership of Kern (CAPK)
4. GRID Alternatives
5. Kern Community College District (KCCD)
6. Circle of Life Development Foundation (MLK CommUNITY Initiative)
7. Golden Empire Affordable Housing Inc (GEAHI)
8. Bakersfield Senior Center
9. Building Healthy Communities
10. Community Interventions
11. County of Kern Employers’ Training Resource
12. Kern County Black Chamber of Commerce
13. Mission Community Services Corporation
14. Ventura County Community Development
15. 3C Capital Funding
16. Greater Bakersfield Legal Assistance

Grant Funds Requested: \$29,484,224.00

Leverage Funding: \$36,306,739.00

Project Area Size: 4.89 square miles

Description: The Southeast Strong initiative envisions a vibrant and interconnected community in southeast Bakersfield, built upon a foundation of inclusivity, collaboration, and shared cultural pride. Southeast Bakersfield is a community still grappling with historically being unserved and the lingering impacts of discrimination. This grassroots effort, shaped by robust and meaningful engagement with residents and stakeholders, will build upon this area’s heritage and enhance its dynamic identity.

TCC Funded Projects:

1. **Bakersfield Senior Center Mixed-Use Project:** The Bakersfield Senior Center Affordable Housing project & facility will feature 36 units of affordable housing for seniors and the replacement of an aging senior center, an onsite electric car share program, community

garden, urban greening onsite with all electric design, solar panels to offset electricity usage, and a robust array of programs offered to both the residents and low-income seniors in the area.

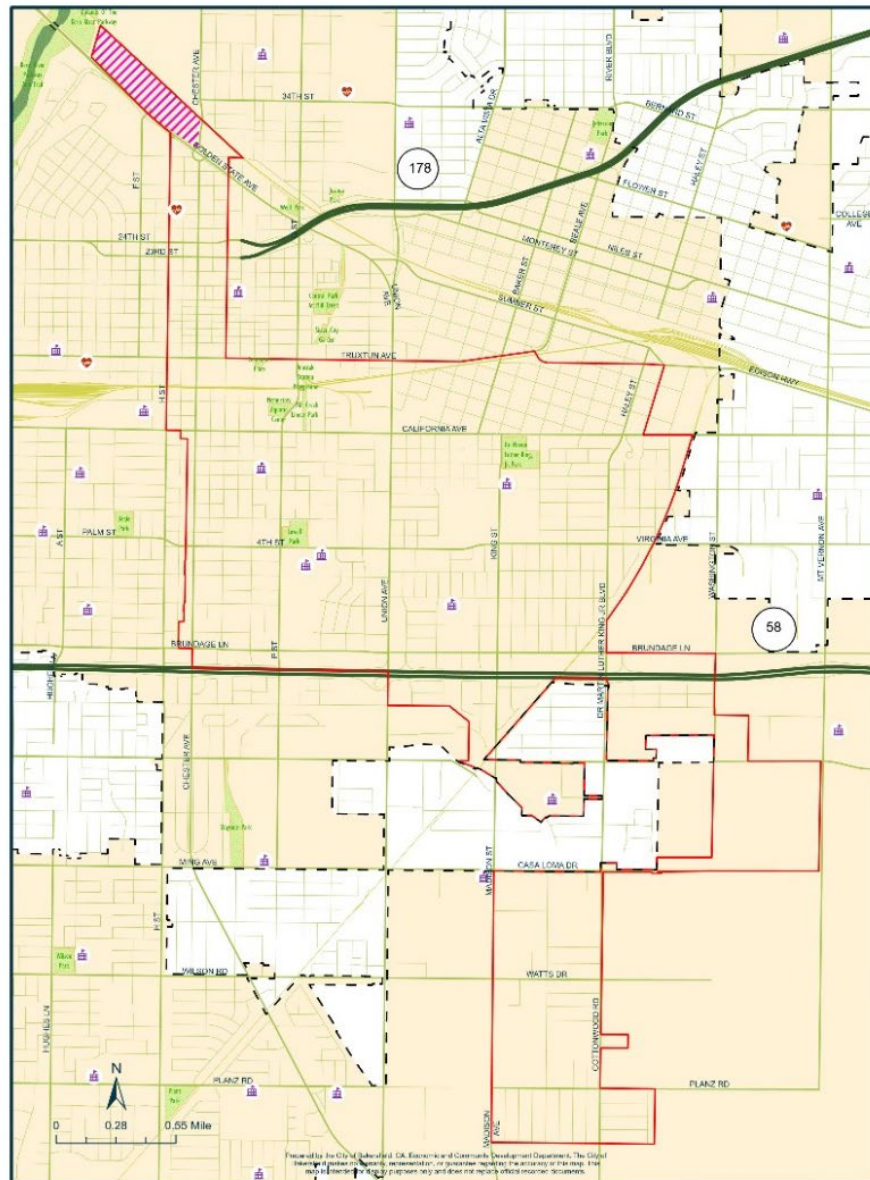
2. **Low-Income Energy Efficiency Program:** CAPK will provide weatherization services to 60 homes in the Project Area to increase home energy efficiency. Additionally, KCCD will partner with GRID Alternatives to install a total of 282kW of no-cost solar on approximately 60 single-family homes.
3. **Rebuilding Neighborhoods Revitalization Project:** HFHGE will acquire land and develop five 4-plex style dwellings in the Project Area. These dwellings are intended for low-income homeownership purposes.
4. **MLK CommUNITY Initiative Garden Collaborative:** This project will transform a city-owned vacant lot into a bountiful garden and green space. Using organic practices, the garden will provide access to locally grown, culturally relevant vegetables, fruits and herbs otherwise not easily affordable, available, or accessible.
5. **Re-imaging MLK Park:** 150 trees will be planted along the center alley of MLK Park with a length of 872 feet that starts from S. King Street to Owens Street.
6. **Safe Routes to School:** This project will create pedestrian improvements near 5 local schools to enhance safety and promote more walking to and from schools.
7. **MLK Boulevard Corridor Improvements – Active Transportation:** This project will upgrade cycling facilities from Class II to Class IV and upgrade existing pedestrian facilities to improve safety and encourage mode shift.
8. **MLK Boulevard Improvements – Urban Greening:** This project funds the beautification of Martin Luther King Jr. Boulevard through the planting of 260 trees and other drought-resistant plants along the corridor.
9. **4th Street Active Transportation Improvements:** The project will create two miles of new Class II bike lanes, install new sidewalks, improve crosswalks, install new bike racks, and other improvements.

Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** Partners will work together to conduct outreach through door-to-door canvassing, a quarterly newsletter, print ads and social media, 28 community events (annual convenings, bike and walk to school days, five community festivals, three open streets events, and open houses), and coordination with the High-Speed Rail Station Area planning team. There will also be a particular focus on engagement with seniors in the Project Area through the Bakersfield Senior Center.
- **Displacement Avoidance:** To support residential displacement avoidance, the plan supports two programs (Tenants Rights Education and Asset Opportunities); a policy analysis; and a rental assistance needs assessment. Activities for business anti-displacement include increased outreach for existing business assistance programs; no-cost and low-cost business development consulting and training; and no-cost and low-cost retention programs.

- **Workforce Development:** The proposal includes a range of credentialed training programs led by KCCCD, including courses in basic construction skills, electric vehicle supply equipment operations and maintenance training; and solar installation. There will also be on-the-job training options for immediate employment. The Women’s Business Center of Kern Other will offer entrepreneurship courses focused on green business skills. The Kern County Black Chamber of Commerce will connect local contractors with construction opportunities related to TCC projects.
- **Collaborative Stakeholder Structure:** A Leadership Council will be the governing body and will consist of 15 members: one member from the City of Bakersfield, four members from Community Steering Committee (CSC), four members from community-based partners, and six from Co-Applicants. Furthermore, the CSC will consist of seven community members to provide input and serve as liaison between residents and the Leadership Council. The CSS also includes four Working Groups for each Transformative Plan and one for Project Technical Assistance, each with three members.

Southeast Strong: Project Area Map



TCC Project Map Area

- Hospitals
- ▲ Schools
- Revised TCC Round 5 Boundary
- Proposed HSR Station Site
- Freeways
- Major Roads
- CalEnviroScreen 4.0 Top 25% in City Limits
- Parks
- Bakersfield City Limits

Figure 2. City of Bakersfield Project Area



Coachella Prospera (Coachella)

Proposal Title: Coachella Prospera

Lead Applicant: City of Coachella

Co-Applicants:

1. Chelsea Investment Corporation
2. Pacific Southwest Community Development Corporation
3. GRID Alternatives Inland Empire
4. The Center for Employment Training
5. Southern California Mountains Foundation (Urban Youth Conservation Corps)
6. The LEAP Institute
7. Bound Corporation
8. Alianza Coachella Valley
9. Kounkuey Design Initiative
10. UC Riverside
11. Desert Recreation District

Grant Funds Requested: \$29,500,00.00

Leverage Funding: \$57,336,543.00

Project Area Size: 5 square miles

Description: The vision of Coachella Prospera is to create a more equitable and climate-resilient community through neighborhood planning that supports climate change adaptation, the healthy development of children, the ability of older adults to age in place, and an overall sense of connectedness that benefits all residents.

TCC Funded Projects:

1. **Bound Mobility For All + Green Raiteros Rideshare:** The proposed project aims to enhance sustainable transportation options through the strategic integration of electric scooters and electric bicycles by adding 75 e-scooters and 75 e-bicycles. In high-demand areas, mobility stations will be strategically placed to provide shade, resting stops, and convenient access to e-bikes and e-scooters. The LEAP Institute will also implement a Green Raiteros Rideshare Program using 15 Tesla Model Y cars for seven passengers in the Coachella Prospera Project Area.
2. **Coachella Wellness Hub and Recreational Park Enhancements:** The project will transform the Bagdouma Community Center into a Wellness Hub with programming and

capital improvements and enhance recreational access to 5 neighborhood parks throughout the Coachella Prospera Project Area.

3. **Energy For All:** The project includes installation of 651 kW of capacity on 155 single-family homes in the Project Area.
4. **Sixth Street Senior Apartments:** The 6th Street Senior Apartments is located on the main street of downtown Coachella and will consist of one new building with 52 units for seniors age 62+. The building will feature a 1,290-square-foot community room and 4,742 square feet of community-serving retail space that is envisioned to be used for business incubation.
5. **Coachella Urban Greening:** The project proposes planting 300 trees and vegetation throughout 10 sites in the Project Area.
6. **Coachella Transit Hub:** The project proposes to install a prefabricated restroom, implement 75 e-bikes/75 e-Scooters, install bike lockers, and install smart solar charging benches at the Coachella Transit Hub.
7. **Connecting Coachella:** The project will install a new Class II bike facility and construct new sidewalk on two distinct street segments. This will increase coverage of the existing fragmented active transportation network.

Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** Alianza Coachella Valley, the lead entity, will prioritize accessible engagement practices and will develop and execute project-specific plans with each lead entity. Methods include learning exchanges/workshops, social media, a website, billboards, canvassing (door to door and texting), and printed educational materials.
- **Displacement Avoidance:** For residential displacement avoidance, the plan includes a tenants rights education program, two policies that are under development and will be considered for adoption (inclusionary housing ordinance and local preference policy), and a Resident Ambassador program. For small business displacement avoidance, the plan includes establishing a small business alliance, creating a grant program for commercial space improvements, and providing city-owned space at reduced rents for local businesses.
- **Workforce Development:** The plan includes a range of workforce training programs including green building and construction skills; HVAC technician and green technology training; solar installation; and natural resource management. The proposal will also fund development and implementation of a new electrician training course. The plan is led by the Center for Employment Training, an established training provider with history in rural and farmworker communities.
- **Collaborative Stakeholder Structure:** The Advisory Council (Collaborative Stakeholder Structure) includes 11 seats for the Lead and Co-Applicants, five community seats, and one youth seat. Advisory Council members will work in Hubs related to the TCC projects. The CSS also includes Working Groups for all Transformative Plans, a City Oversight



Working Group (a bimonthly coordination meeting among city departments to streamline and support implementation), and a Technical and Design Review Working Group (to review proposed changes to projects).

Coachella Prospera: Project Area Map

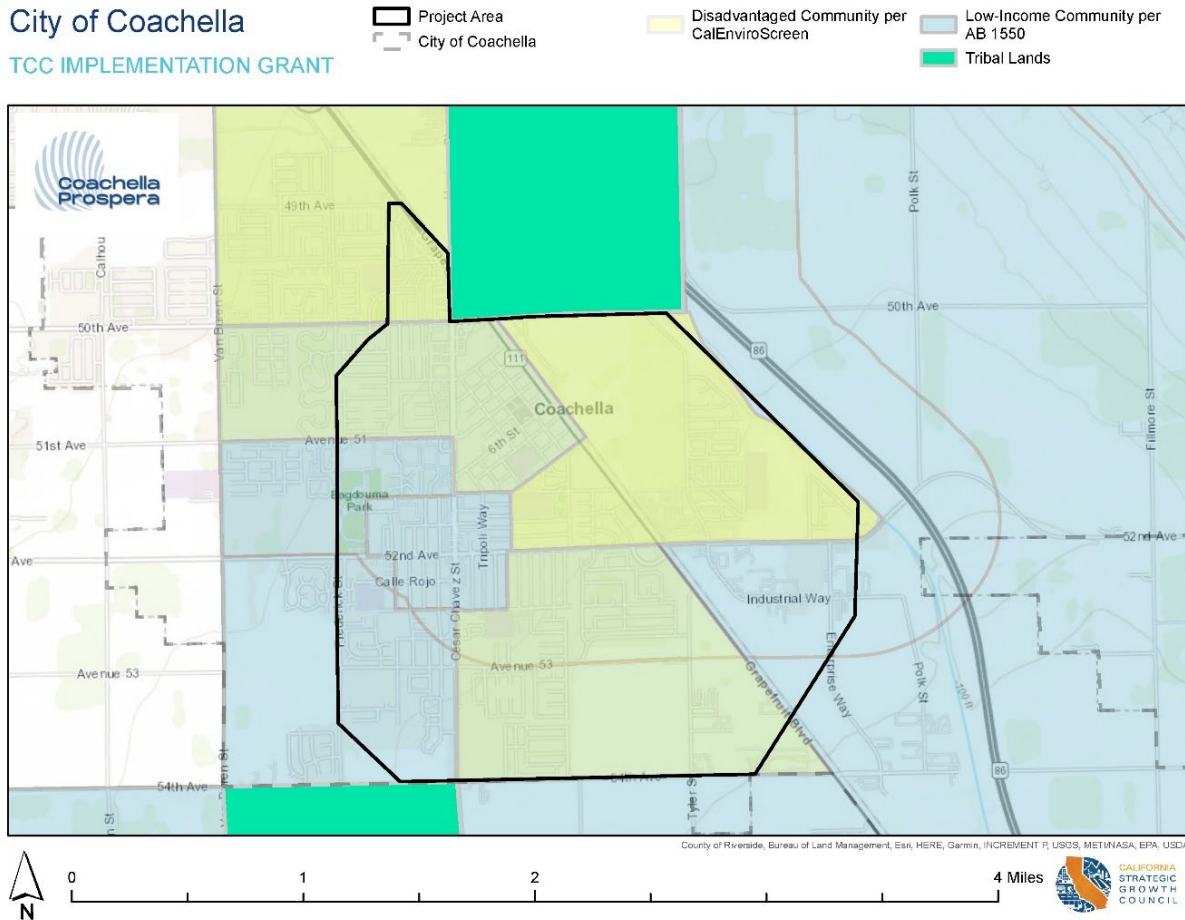


Figure 3. City of Coachella Project Area

Greening North Franklin (Sacramento)

Proposal Title: Greening North Franklin

Lead Applicant: La Familia Counseling Center

Co-Applicants:

1. City of Sacramento
2. GRID Alternatives
3. Community Resource Project
4. United Latinos
5. Franklin Boulevard Business Association

Grant Funds Requested: \$29,500,000.00

Leverage Funding: \$26,709,249.00

Project Area Size: 0.96 square miles

Description: The Greening North Franklin proposal is a cohesive vision for community resilience rooted in a history of robust community visioning to address a long history of environmental injustice.

TCC Funded Projects:

1. **Complete Street Scope:** This project will construct a suite of active transportation improvements including lane reduction, new class IV bikeways, sidewalk widening, landscaping, and lighting.
2. **North Franklin Energy for All – Solar Community Center:** This project will provide 110 kW of solar PV and battery storage to the LFCC Opportunity Center and Maple Neighborhood Center.
3. **North Franklin Energy for All – Single Family Solar:** This project will provide 112 kW of solar to approximately 25 single-family homes in the area. It will engage up to 20 “learn and earn” solar job trainees, with a goal of a 50% job placement rate.
4. **Energy Efficiency – Residential:** This project will provide energy efficiency and appliance upgrades to 50 qualifying homes – designed to reduce energy costs and improve occupant health and safety.
5. **Maple Center Water Retrofit:** The project will improve water efficiency at the Maple Neighborhood Center. In addition to replacing aging appliances with water efficient ones, the applicant will also install a new clothes washer that will connect with a graywater system for reuse on-site.



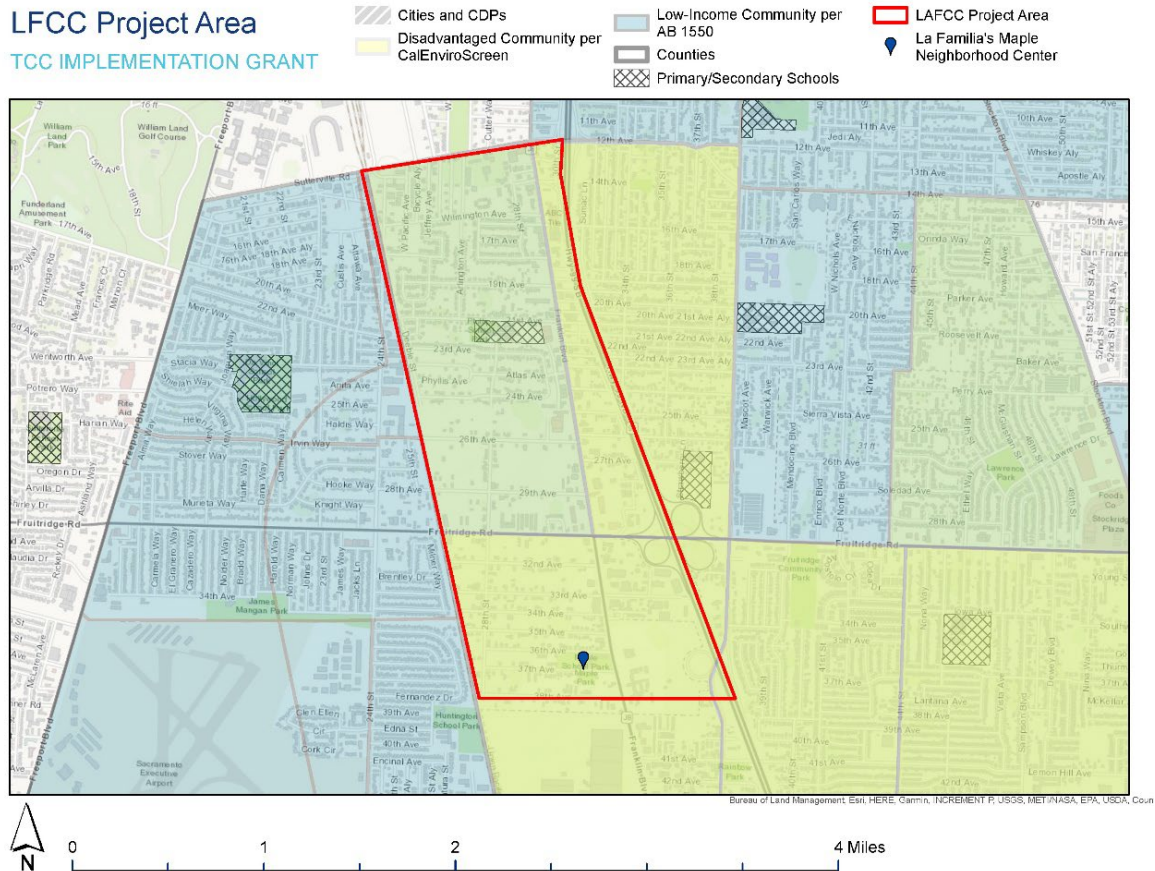
6. **Residential Water Retrofit:** The project includes home assessments and water efficiency upgrades for 50 qualifying homes. Water efficiency measures will be determined for each home based on that home's need.
7. **Maple Park Greening:** The project will transform a blighted soccer field into a community park with a community garden, play area, and shade trees, in an area that lacks community green space and shaded areas.
8. **Opportunity Center Greening:** This project will provide urban greening for the new Opportunity Center. The intentional use of trees and storm water drainage helps to reduce urban heat island effect and helps absorb rainwater to prevent flooding.
9. **Complete Street Scape Greening:** This project will plant 75 trees as part of the Franklin Boulevard Complete Street Phases 1, 2, and 3. The trees will help reduce the urban heat island effect and help absorb rainwater to prevent flooding.
10. **Opportunity Center:** The Opportunity Center at Maple School Park will be a campus-like "Resilience Hub" designed to integrate essential public health and social service delivery with climate change resilience-focused planning. Educational and employment cradle to career pathways in all aspects of energy production and asset management are a key component of this project.
11. **Community Air Monitors:** The project will provide educational workshops to residents regarding health impacts of poor air quality and resources during times of poor air quality. Some workshops will be devoted to electrification of landscaping equipment for local landscape workers. The project will also include distribution of portable air monitoring devices.

Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** The Community Engagement Plan (CEP) includes staffing for the Collaborative Stakeholder Structure, 50% time for a Community Navigator responsible for developing community engagement strategies, staffing for the CSS and the Outreach and Oversight Committee, and maintaining a web and social media presence. Not detailed in the CEP but included in other projects are more substantial outreach budgets and activities related to the specific projects, such as the residential water and energy efficiency projects, residential solar, and community air monitoring and education.
- **Displacement Avoidance:** The proposed programs to avoid residential displacement are (1) tenants' rights, education, and navigation services; (2) legal services; and (3) asset building programming. For small business displacement avoidance, the plan includes (1) layoff aversion and business continuity programming, and (2) business development consulting and training.
- **Workforce Development:** The LFCC Career Center will recruit and support trainees to participate in a credentialed solar installation basic training program or a residential energy/water efficiency training that utilizes Funded Projects as paid training opportunities, and to develop an EV maintenance and repair training curriculum.

- Collaborative Stakeholder Structure:** An Outreach & Oversight Committee will provide guidance and non-binding recommendations to the Collaborative Stakeholder Structure at quarterly meetings that are open to the public. The Outreach & Oversight Committee is composed of eight members who are residents of, or have another connection to, the Project Area but are not Partners.

Greening North Franklin: Project Area Map



Note: the scale bar on the PDF map is not accurate. The Project Area size is 0.96 square miles.

Figure 4. La Familia Counseling Center Project Area

Rooted in Comunidad, Cultivating Equity (San Diego)

Proposal Title: Rooted in Comunidad, Cultivating Equity

Lead Applicant: San Diego Foundation

Co-Applicants:

1. Environmental Health Coalition (EHC)
2. Tierras Indigenas Community Land Trust
3. Urban Corps of San Diego
4. Chicano Park Museum and Cultural Center
5. City of San Diego
6. Project New Village
7. San Diego Metropolitan Transit System
8. GRID Alternatives of San Diego
9. Grey Area
10. Logan Heights Community Development Corporation.

Grant Funds Requested: \$29,500,000.00

Leverage Funding: \$26,515,053.00

Project Area Size: 4.62 square miles

Description: The San Diego Foundation's proposal, Rooted in Comunidad, Cultivating Equity, aims to build partnerships and infrastructure to make highly impacted neighborhoods of San Diego's Barrio Logan neighborhood cleaner, healthier, and more resilient to climate change.

TCC Funded Projects:

1. **Tierras Indigenas Community Land Trust (TICLT) Land Acquisition:** This project will build capacity for TICLT, acquire a vacant site, and rehabilitate this site into a community-serving coffee shop, two residential units, and construction of two accessory dwelling units.
2. **12th and Imperial Multi-Modal Transit Hub:** This project will renovate an existing transit center to increase transit efficiency and will include urban greening, support ZEVs, and increase modal diversification options to increase ridership.
3. **Transit Stop Improvements:** This project will install bus shelters and associated amenities at 25 Metropolitan Transit System bus stops. Amenities include planters, trees, bike racks, benches, decorative trash cans, lighting, signs, art/music installation and crosswalk painting and bollards for improved safety.

4. **Via Verde:** This project will install EV chargers for a fleet of vehicles that provide free, bilingual, all electric shuttle/ride sharing services to regional services, hubs, and major job centers.
5. **Chicano Park Museum and Cultural Center (CPMCC) Solar:** This project will generate 163 kW of power and 860 kW of battery storage at the CPMCC site. The battery storage also provides charge to an EV shuttle program. The project also supports solar programming and education at CPMCC and the development of CPMCC as a “Cool Zone Partner,” providing air-conditioned space and power during extreme weather events.
6. **Holistic Healthy Homes:** This project will fully update 25 single-family homes, including: solar PV installation (with re-roofing), weatherization, appliance efficiency upgrades, and toxin remediation.
7. **Holistic Healthy Homes Xeriscaping:** 25 homes will be provided with water-wise landscaping renovations either to a xeriscape landscape or with edible garden components. The project will focus on reducing outdoor water use while helping to increase urban greening and reduce heat island effect.
8. **Project New Village Community Gardens and Resource Center:** The New Village Community Gardens and Resource Center will be a 12,000 square foot combined community resource center and food hub, featuring a community garden. The facility will include freezer/cold/dry storage, commercial community kitchen, food vendor spaces, groceries, community patio, and gardens.
9. **Boston Avenue Linear Park:** This project will create a 3.5-acre public park that includes a multi-purpose trail, play equipment, and green space to serve as a buffer between the freeway and neighborhood and provide urban green space and recreation opportunities.

Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** Led by EHC, community engagement will utilize a broad set of strategies including project tours, yearly resource fairs, canvassing, surveys, flyers, and multi-media content creation. CBO partners who aren't Co-Applicants will receive funding to amplify EHC's engagement reach.
- **Displacement Avoidance:** The residential displacement avoidance actions include tenant organizing, legal aid; wealth building and education (tenants' rights, community land trust, No Vendas! Workshops, homebuyer programs); and community-led policy development campaigns. For small business displacement avoidance, the plan includes no cost and low-cost business development consulting and training (small business and micro-enterprise training and street vendor licensing & training) and worker cooperatives development training.
- **Workforce Development:** This Plan will establish a new Workforce Resource Center in the Project Area with a full-time Resource Center Coordinator. This resource hub and Coordinator will develop a workforce and jobs database for residents to connect them to local jobs and trainings, while providing: (1) wraparound services and transportation

for the existing Multi-Craft Core curriculum and (2) direct support for small business training and farming workforce programs.

- Collaborative Stakeholder Structure:** The Stakeholder Committee is composed of 12 community stakeholders, 11 Lead and Co-Applicants, and two public agency members. A Community Advisory Board is composed of 19 members who live, work, or serve in the Project Area, and may include community-based organizations who are not Co-Applicants. The Community Advisory Board will select representatives to serve on the Stakeholder Committee, where decisions will be made by majority vote.

Rooted in Comunidad, Cultivating Equity: Project Area Map

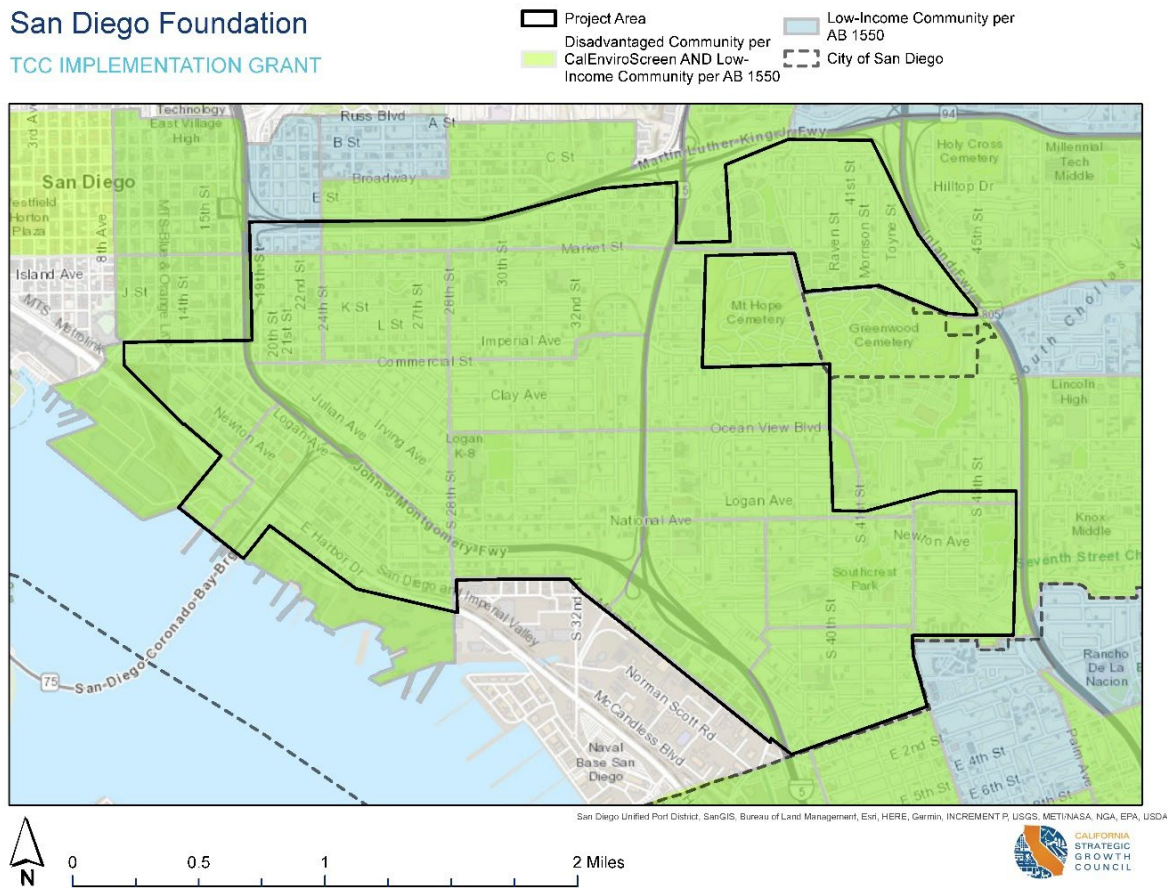


Figure 5. San Diego Foundation Project Area

Pomona ACTS (Pomona)

Proposal Title: Pomona ACTS

Lead Applicant: The Energy Coalition

Co-Applicants:

1. LA METRO
2. City of Pomona
3. San Gabriel Valley Council of Governments (SGVCOG)
4. GRID Alternatives
5. Day One
6. Lopez Urban Farm
7. Latino and Latina Roundtable

Grant Funds Requested: \$29,500,000.00

Leverage Funding: \$16,602,600.00

Project Area Size: 5.03 square miles

Description: Pomona ACTS envisions a healthy, vibrant, equitable, and resilient Pomona, responding to the challenges of climate change while leveraging opportunities to improve public health, shared prosperity, and community identity. Guided by social justice, collaboration, and shared decision-making, the proposal seeks to transform the community encompassing historic downtown, three mixed-use corridors, and several diverse neighborhoods.

TCC Funded Projects:

1. **Complete Streets Pedestrian and Bicycle Improvements:** This project will construct a suite of active transportation improvements along a 1.7-mile corridor of the city, including: Class II bike lanes, enhanced lighting, sidewalk improvements and landscaped medians, and intersection improvements.
2. **Metro Transit Pass Program:** This project will launch the “Metro Transit Pass Program” which will provide passes to low-income students, seniors, and disabled residents within the Project Area.
3. **E-Bike Library and Rebates:** The project will provide e-bikes at no cost for up to 150 Project Area residents annually and purchase 20 additional cargo e-bike assets and include rebates for residents to purchase an e-bike, safety and demonstration events, and data collection to evaluate vehicle miles traveled outcomes.

4. **EV Chargers and EV Adoption Education Campaign:** This project will expand electric vehicle charging access and encourage greater electric vehicle (EV) adoption by installing and maintaining 33 Level-2 and 2 Level-3 EV chargers while conducting an outreach campaign to promote EV adoption by highlighting the benefits of switching to EVs for individuals and the community via the new local charging infrastructure.
5. **Resilient and Healthy Homes:** This project will install 320 kW of solar on 100 single-family homes and provide electrification upgrades to 50 homes and direct to renter items such as stand-alone batteries (for medical equipment) and induction cook tops. Installation of home batteries to complement solar will also be pursued with leverage and TCC funding.
6. **Residential Cool Roofs:** This project funds cool roof replacements for 80 homes. This complements the solar installations in Project 5.
7. **Community Energy Resilience Centers:** This project will support transformation of Pomona Public Library and Palomares Park Community Center into a Community Resilience Center through installation of solar, battery storage, and energy efficiency upgrades.
8. **Tree planting:** This project will plant 1,000 street trees within the Project Area, provide maintenance to support establishment, engage community members in the planting of trees, and provide education programs to raise awareness of benefits and best practices. The City of Pomona is the responsible entity for managing the City's Urban Forest and will partner with Clean & Green Pomona for tree planting and the San Gabriel Valley Conservation Corps for maintenance.
9. **Community Urban Farm:** The Lopez Urban Farm project addresses health and racial equity in Pomona by addressing the issue of food access and its impact on health outcomes. This project will double the infrastructure at Lopez Urban Farm allowing for the doubling of output and access. It will also allow for increased education around healthy eating and community wellness. Features will include construction of a red clay kitchen, harvest station, refrigeration, yurt-like platform for community space, half-acre farm expansion, and programming.

Transformative Elements and Collaborative Stakeholder Structure:

- **Community Engagement:** The proposal includes innovative engagement methods such as Promotoras who will directly engage residents with TCC projects, a podcast, coordinated social media engagement, and quarterly and annual outreach events. The Community Engagement Plan contains an explicit focus on capacity-building for the community-based organizations involved in the plan.
- **Displacement Avoidance:** For residential displacement avoidance, the Displacement Avoidance Plan (DAP) includes tenants' rights education, tenant legal services, and asset building opportunities. The DAP primarily focuses on programming to support and complement existing and/or new policies. For small business displacement avoidance, the plan includes no cost and low-cost business development consulting and training

programs for micro-enterprises; encouraging the city to contract with small/local/diversely owned businesses; and creating a small business alliance.

- **Workforce Development:** This Plan expands upon existing offerings in the Project Area, by targeting low-income residents with barriers to employment. SGVCOG will partner with GRID Alternatives, CHERP, and Green Paradigm Consulting to train 75 residents for various green careers and help connect 50% of participants/residents to high-quality jobs. God's Pantry will lead recruitment efforts.
- **Collaborative Stakeholder Structure:** The Pomona ACTS team is comprised of an "ACTS Implementation Team" made up of Co-Applicants, sub-contractors, and nominated resident representatives; led by two co-chairs in coordination with a "ACTS Team Manager." Three advisory committees will be established to provide guidance (Workforce Development and Economic Opportunities, Displacement Avoidance, and Community Engagement) with community representation. Two resident representatives will be nominated by the Community Empowerment Team (Day One and LRT). The Community Empowerment Team will use a Promotoras model to develop resident leadership and serve as a bridge between TCC and the community. Promotoras will be trained to recruit residents for Advisory Committees, collect resident feedback on projects and overall TCC implementation through surveys, and recruit residents for incentives established by projects.



Pomona ACTS, Cultivating Equity: Project Area Map

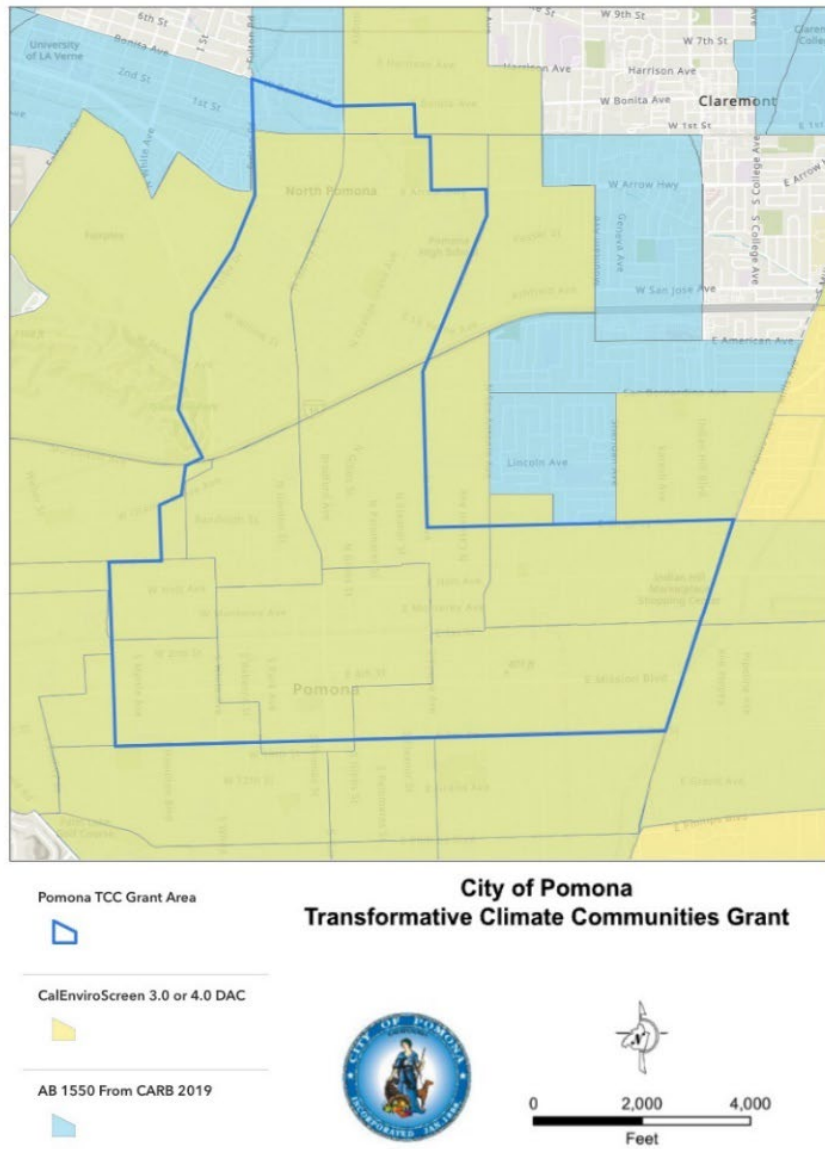


Figure 6. The Energy Coalition Project Area