

January 29, 2018

Subject: Transformative Climate Communities Program: 2018 Recommended Implementation Grant Awards

Reporting Period: December 2017 – January 2018

Staff Lead: TCC Program Staff

Recommended Action:

Approve staff recommendation to award \$140,000,000¹ in Cap-and-Trade Program auction proceeds for the FY 2016-2017 Transformative Climate Communities (TCC) Program to the following 3 TCC Plans that support the implementation of multiple, coordinated projects to reduce greenhouse gas emissions and achieve additional community benefits in the State's most disadvantaged communities:

- | | |
|---|--------------|
| 1) City of Fresno: Transform Fresno | \$70 million |
| 2) City of Ontario: Ontario Connects | \$35 million |
| 3) Housing Authority of the City of Los Angeles: Watts Rising Collaborative | \$35 million |

Summary:

The TCC Program funds the “development and implementation of neighborhood-level transformative climate community plans that include multiple, coordinated greenhouse gas emissions reduction projects that provide local economic, environmental and health benefits to disadvantaged communities.”² In FY 2016-2017, \$140 million was allocated to the TCC Program from the Cap-and-Trade auction proceeds. On December 6, 2016, the Strategic Growth Council adopted a regulation requiring that a minimum of half of the funds shall be allocated in the City of Fresno, a minimum of one-fourth of the funds shall be allocated in the City of Los Angeles, and the remaining funds shall be allocated in a third location to be determined competitively among eligible disadvantaged communities. The staff recommendation for funding is in accordance with the regulation adopted by the Strategic Growth Council (SGC). This staff report provides an overview of the TCC Program Implementation Grants, the application process for the FY 2016-2017 funding round, and a summary of applications recommended for Implementation Grant awards.

Background:

On September 14, 2016, Governor Brown signed AB 2722 (Burke), which created the Transformative Climate Communities Program, a California Climate Investment (CCI) grant

¹ Total available funds will be reduced based on State administration cost withholdings, not to exceed 5 percent.

² AB 2722, Transformative Climate Communities. 2018.

<https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=201520160AB2722>

program administered by the Strategic Growth Council, in partnership with the Department of Conservation (DOC) and other State agencies, to support the implementation of community-led, neighborhood level plans with coordinated greenhouse gas emission reduction projects that provide local economic, environmental and health benefits to disadvantaged communities.

The TCC Program will fund two types of grants for FY 2016-17: Implementation Grants and Planning Grants. The SGC will award approximately \$140 million in competitive funding through Implementation Grants. The SGC will also award approximately \$1.5 million from Proposition 84 funds to support Planning Grants to fund activities in disadvantaged communities that may be eligible for future TCC Implementation Grants. This Staff Report describes the funding recommendations for the TCC Implementation Grants.

On December 6, 2016, the SGC adopted the following regulation which specifies how TCC Program Funds for Implementation Grants from the Cap-and-Trade auction proceeds shall be allocated:

Transformative Climate Community Program funds shall be allocated in the cities of Los Angeles and Fresno, and a third location. A minimum of half of the funds shall be allocated in the City of Fresno. A minimum of one fourth of the funds shall be allocated in the City of Los Angeles.

On June 27, 2017, Governor Brown signed SB 92 (Committee on Budget and Fiscal Review), which exempts all Greenhouse Gas Reduction Fund Program guidelines from Administrative Procedures Act Requirements for FY 2016-2017, including the TCC program. On August 24, 2017, the SGC adopted the 2016-2017 TCC Program Guidelines. On October 23, 2017, the SGC adopted technical amendments that made non-substantial changes to the guidelines. These included changes to TCC Funded Project Types requirements (Appendix D of the TCC Program Guidelines), Affordable Housing and Sustainable Communities (AHSC) requirements, and criteria used to determine the types of workforce development and training and community engagement activities that may be eligible for TCC funding.

2016-2017 Funding Round - Application Process:

The application process for the TCC Implementation Grants consisted of a two-phase competitive process that included an initial Concept Proposal and a Full Application. The Notice of Funding Availability (NOFA) announcing that applications were being accepted for Implementation Grant funding for the TCC program was released on August 28, 2016. Concept Proposals were due by October 18, 2017. Concept Proposals were evaluated to determine applicant and project area eligibility, financial and management capacity, readiness, and transformative requirements of the program. Applicants that met all of the requirements were invited to submit Full Applications to further assess the transformative vision of the proposal as well as the project-level details. The deadline for those applicants invited to submit a Full Application was on December 6, 2017.

We received a total of seven (7) concept proposals by the deadline. Of those, six (6) applicants advanced to the Full Application phase. All 6 of the invited applicants successfully submitted Full Applications by the deadline.

Table 1: TCC Proposals Submitted at Concept and Full Application Phases

TCC Proposals Submitted		Concept Proposal	Full Application
FRESNO	1. Transform Fresno Lead Applicant: City of Fresno	X	X
	2. Watts Rising Collaborative Lead Applicant: Housing Authority of the City of LA (HACLA)	X	X
LOS ANGELES	3. South LA Climate Communities Corridor Lead Applicant: LA County Metropolitan Transportation Authority	X	X
	4. Green Together: NE Valley Lead Applicant: The Trust for Public Land (TPL)	X	X
THIRD LOCATION	5. The River District Transformation Project Lead Applicant: Sacramento Housing and Redevelopment Agency (SHRA)	X	X
	6. Ontario Connects: People Places Prosperity Lead Applicant: City of Ontario	X	X
	7. Greenlight Riverside Lead Applicant: County of Riverside	X	

Concept Proposal Review Process

Completeness Check

Applications were initially reviewed by TCC Program Staff for completeness. Applicants were contacted and were requested to provide any missing information within two business days.

Interagency Review Panel

An interagency panel of 15 members from 12 state agencies reviewed and evaluated the Concept Proposals according to the Concept Proposal Scoring criteria set forth in the TCC Program Guidelines. TCC Program Staff, from the SGC and DOC, provided technical reviews of eligibility and project area criteria, and management and financial capacity documentation. On October 27, 2017, six (6) applicants were invited to submit a Full Application based on the Concept Proposal review by the interagency panel and TCC Program Staff.

Full Application Review Process

Applicant Consultations, Post-Concept Phase

TCC Program Staff met with each of the applicants invited to the Full Application phase during one-hour consultations to discuss the materials that they submitted during Concept

and to offer suggestions for improvement. The topics discussed during these meetings included clearly distinguishing between different project types in the workbook, strengthening the economic and environmental goals submitted, and further developing the workforce development and displacement avoidance plans and the Memorandum of Understanding to describe the Collaborative Stakeholder Structure.

Completeness Check

Upon receipt of the Full Application proposals, the TCC Program Staff at the Strategic Growth Council conducted a completeness check of the documents uploaded and the narrative questions. In particular, staff verified whether applicants submitted a completed workbook with budgets, work plans and indicator tracking plans for all proposed California Climate Investment (CCI) project types. Staff also determined whether the workbook included completed community engagement, displacement avoidance, and workforce development plans and budgets. Staff checked the accuracy of the summary budget and work plans that were included in the workbook as well.

The SGC staff next verified whether all required attachments and supplemental questions for each CCI project type were uploaded, as well as whether an AB 1550 form had been completed for each project describing how the project will benefit low-income communities, and whether documentation to verify the leverage funding totals was provided. Lastly, staff verified that there was a Memorandum of Understanding describing the roles and responsibilities of the Lead and Co-applicants uploaded.

In the case that applicants were missing work plans, budgets, indicator tracking plans, supplemental questions and uploads for project types, leverage funding documentation or AB 1550 forms, staff contacted the applicants to correct any omissions by providing the necessary documents.

CCI Program Staff Review by Project Type

Each application consisted of a various CCI Project Types, each with corresponding supplemental questions and required uploads. As part of the Full Application review, TCC Program Staff partnered with other State Agency staff in charge of other CCI programs to review the CCI project types. Table 2 highlights the agencies who assisted in the review of CCI Project Type materials.

Table 2. California Climate Investment Project Types Reviewed for the Transformative Climate Communities

California Climate Investment Project Types	Agency Reviewed
1) Affordable Housing and Sustainable Communities	Housing Community Development
2) Active Transportation	CalTrans and TCC Program Staff
3) Urban Greening	TCC Program Staff
4) Low-Income Weatherization	Department of Community Services and Development
5) Urban & Community Forestry	CAL FIRE Staff
6) Recycled Fiber, Plastic and Glass	N/A
7) Low-Carbon Transportation	TCC Program Staff
8) Low-Carbon Transit Operations	CalTrans
9) Food Waste Diversion and Rescue	CalRecycle
10) Cal Recycle: Organics	CalRecycle
11) Water-Energy	Department of Water Resources
12) Transit and Intercity Rail Capital Program	N/A
13) Sustainable Agricultural Lands Conservation Program	N/A

Transformative Climate Communities Program Staff Review

TCC Program Staff, as well as members of an interagency review panel, reviewed the Full Applications submitted for Implementation Grants. Program Staff developed a scoring rubric using the scoring criteria in the TCC Program Guidelines. Next, TCC Program Staff drafted detailed instructions that assigned the majority of the sections in the scoring rubric to be reviewed by the interagency panel, and the remainder to be reviewed by program staff. The items assigned for review by program staff were primarily technical in nature, and program staff did not make the final point determinations for any of the sections, but instead provided recommendations to be accepted or rejected by the members of the interagency review panel.

TCC Program Staff conducted technical reviews of:

- Estimates of the greenhouse gas (GHG) emissions reductions to be achieved
- Review of the AB 1550 summaries submitted for each project type that explained proposed benefits to low-income communities
- Financial feasibility of proposed project types
- Overall budget workbook and of individual work plans for project types

- Indicator tracking plans submitted for each project type
- Policies selected for the displacement avoidance plan
- Management and financial reports submitted for the Lead and Co-applicants

California Air Resources Board GHG Quantification Methodology Review

California Air Resources Board (CARB) staff reviewed the GHG quantification estimates generated by the technical assistance providers and submitted by the applicants, to ensure the GHG quantification methodologies and calculator tools were properly applied. CARB staff provided TCC Program Staff with notes identifying issues with calculations and guidance on how to correct the calculations. TCC Program Staff then worked with the technical assistance providers to revise the GHG estimates based on feedback from CARB staff.

Interagency Review Panel

The interagency panel reviewed and evaluated the 6 Full Applications according to the Full Application Scoring criteria set forth in the TCC Program Guidelines. Site visits were conducted with the applicant teams on January 5, 8, and 10, 2018. At least two interagency panel members and two TCC Program Staff representing SGC and DOC attended each of the site visits. The site visits were approximately 3 hours each in duration and included an overview presentation of the proposal by the applicant team, a tour to at least three of the proposed TCC-funded projects locations within the project area, and a question and answer session. Following the review of the Full Applications, the interagency panel deliberated and agreed upon on scores for each of the Full Applications. The final award recommendations were based on the three geographic allocations.

Technical Assistance:

To support the development of competitive applications and to build the capacity of applicants from the State's most disadvantaged communities, Technical Assistance (TA) was provided to all eligible applicants throughout both phases of the TCC application process. All TA was provided by third-party TA providers selected by the SGC.

Concept Proposal TA

During the Concept Proposal phase, TA was available to applicants who were able to demonstrate they could meet the applicant and project area requirements by the deadline to submit. The SGC selected the Local Government Commission (LGC) as the TA Provider during this initial phase. To receive TA, applicants were required to complete an online questionnaire and participate in a phone consultation with TCC Program Staff and the TA provider. A total of 21 applicants applied for TA. Following the initial consultations, a total of 7 applicants decided to pursue Implementation Grants and received assistance from LGC with the development of their applications.

Full Application TA

Each of the applicants invited to submit Full Applications to the TCC Program were required to work with the TA Providers in the development of their application. The firm Estolano Lesar Perez

Advisors coordinated a team of consultants, including LGC, to provide TA during the Full Application phase. The TA team worked with each of the applicants to develop and submit their applications by the deadline and assisted applicants to accurately and consistently run the required TCC Greenhouse Gas (GHG) Quantification Methodologies for their corresponding Project Types.

The ability to provide TA to applicants at all phases of the application process was critical to helping applicants successfully complete the rigorous TCC applications in the short-timeframe provided. It was particularly critical to have TA Providers available to assist applicants in the completion of the GHG quantification methodologies for each of the TCC eligible Project Types included in their TCC Proposals.

Recommended Awards:

Each of the submitted applications illustrate the promise of the TCC Program and represent unique models for place-based transformation developed through cross-sector partnerships and supported by strong community engagement. During the application process multiple applicants noted that the transformation was already beginning through the partnerships forged during the application development process. Selecting just 3 proposals was difficult, as all of the applications are deserving of funding. However, due to limited funding we are unable to support all six applications.

Fresno: Transform Fresno

Total Leverage: \$85,517,055

Overview and Recommendation

The Transform Fresno application, submitted by the City of Fresno along with 15 Co-applicants, was the sole application received from the City of Fresno. Although it was the only application submitted, it should be noted that the project components included in the application were selected through a participatory process called the Fresno Transformative Climate Communities Collaborative (FTCCC). The FTCCC process included over 160 residents and community stakeholders who formed part of a Community Steering Committee. Members of the Community Steering Committee participated in a series of community meetings that put the decision-making power in their hands. Residents of Southwest Fresno, one of the State's most disadvantaged neighborhoods, played an active role in the Community Steering Committee. Based on a comprehensive review of this application, staff recommends funding Transform Fresno with conditions requiring the City of Fresno to further develop areas of concern that are summarized below.

Strengths

The proposed TCC project area focuses on transforming the Fresno neighborhoods of Downtown, Southwest and Chinatown. The City of Fresno requested a total of \$73,684,107 in California Climate Investment (CCI) funds to support the implementation of 18 CCI Project Types and 5 project types to be supported with leverage funding. This funding will benefit three distinct

neighborhoods that have been historically disadvantaged and that came together in a unique partnership to develop the proposed set of projects for this application.

The final package of projects includes:

- An affordable housing project to be implemented in Chinatown at the west entrance of the high-speed rail station;
- Low-income weatherization projects, including plans to install residential solar and improve energy efficiency in single-family homes;
- Urban greening projects in Chinatown, Downtown, and Southwest that include bicycle pathways and other active transportation and complete streets components;
- Installation of electric vehicle, vanpool, and bike share programs, including the maintenance and operation of 42 electric vehicles and a mobility hub customer services center;
- Redevelopment of Mariposa Plaza to provide an enhanced community space for community speaking and engagement activities that is near to the future High Speed Rail station area;
- Urban and Community Forestry projects, including a community orchard where residents can be educated about organic management and carbon capture;
- Food waste prevention and rescue programs that are associated with a new community grocery store and distribution center; and
- The development of a new Community College campus in Southwest Fresno.

Areas to Address during the Pre-Contract Consultation

Certain areas of the Fresno application will need to be developed further during the pre-contract consultation, including the Displacement Avoidance and Workforce Development plans, and the Memorandum of Understanding for the Collaborative Stakeholder Structure. Members of the interagency review panel also raised questions regarding the budgets, work plans, uploads, and supplemental questions for several of the project types.

Third Location: Ontario Connects: People Places Prosperity

Total Leverage: \$28,997,038

Overview and Recommendation

Staff recommends selecting the City of Ontario's Ontario Connects: People Places Prosperity proposal as the recipient for the grant award allocated for the third location. The proposal includes a set of shovel ready projects, selected and developed with the active participation of a diverse range of community residents and stakeholders. Throughout the application process the City of Ontario and its Co-applicants, demonstrated a strong level of organizational capacity to oversee the management and implementation of the proposed TCC Plan. The Ontario Connects proposal

presents an exciting and innovative model for transformation that builds upon the unique needs and assets of communities in the Inland Valley.

Strengths

Focused on the historic downtown core, the Ontario proposal builds upon 6 years of planning and community engagement work conducted by the City and additional partners as part of the Healthy Ontario Initiative. The proposal integrates projects to improve bicycle and pedestrian facilities, improve public transportation, provide affordable housing, promote energy efficiency, enhance food security, and expand green space to promote sustainable neighborhood transformation while reducing GHG emissions. The overall framework is driven by a strong focus on reducing health disparities faced by residents of the project area and was informed by a robust community engagement process. During the site visit, members of the Review Panel were impressed by strong turnout of community residents, who dominated much of the question and answer period sharing articulate testimonies highlighting how each of the proposed projects will improve quality of life for Ontario residents who live, work and send their children to school in the project area. In addition to health elements, the Full Application demonstrates a strong effort to use the proposed projects improve access to job training and workforce development and a focus on supporting small business development.

Areas to Address during Pre-Contract Consultation

The location of the proposed Virginia/Holt Affordable Housing development is within a 500-800 feet from a Union Pacific freight corridor, raising potential concerns about health impacts for residents of the development. TCC Program staff raised concerns to the project applicants during the site visit and were told that the City of Ontario is currently in negotiations with Union Pacific to shift the freight corridor to another rail line, and eventually use the current Right of Way for commuter train. Additionally, Planning Staff shared that they have zoned the land adjacent to the rail line as light business park, to serve as a buffer between the freight line and residential uses.

Los Angeles: Watts Rising Collaborative

Total Leverage: \$166,875,159

Overview and Recommendations

Staff recommends selecting the Housing Authority of the City of Los Angeles' Watts Rising Collaborative Proposal as the recipient of the grant award allocated for the City of Los Angeles. The Watts Rising Collaborative is comprised of a broad array of 16 Co-Applicants lead by the Housing Authority of the City of Los Angeles (HACLA) and seeks to provide community benefits for the Watts neighborhood, beyond the reach of HACLA's existing housing properties. This plan achieves the greatest amount of GHG reductions, through the integration of various projects while simultaneously demonstrating strong community engagement and a high level of organizational capacity to oversee implementation of the TCC Proposal. Additionally, many of the proposed projects requesting TCC funding also include leverage funding.

Strengths

The TCC Plan includes a total of 18 CCI Project types, as well as 5 additional projects funded through leveraged funds. The TCC Proposal is an extension of previous community planning and redevelopment efforts such as the Watts Re:imagined program and the redevelopment of the Jordan Downs housing complex. The projects in the TCC Proposal range from supporting the construction of affordable housing of the Phase 2A of the Jordan Downs redevelopment, to numerous urban greening, active transportation improvements, plans to provide energy efficiency retrofits to multi-family homes and install 150 solar installations on single family homes, as well as the purchase of 10 electric buses to replace existing CNG buses and an electric vehicle car-sharing and shuttle program to serve Watts residents. There are also additional plans to support the expansion of “Safe Passage Program” to train volunteers to monitor and accompany youth walking to and from school, to address public safety concerns. Workforce development plans consist of ensuring local hiring for TCC Projects and using expanding upon existing resources to promote workforce training and development in the project area. Panel members who participated in the site visit felt that the integration of the project types came across clearly and were impressed by the high level of community engagement and support for the proposal.

Areas to Address during Pre-Contract Consultation

During the review of the Jordan Downs Phase 2A housing project, TCC Program staff raised a concern that the operating costs for the project seem high and that based on project revenue it appears this project can support additional debt and reduce the TCC funding request. This issue should be discussed with HACLA during Pre-Contract Consultation.

Applications Not Recommended for Funding:

Los Angeles: Green Together: Northeast Valley

The Green Together: NE Valley, focused in Pacoima neighborhood of Los Angeles, consisted of a mix of Urban Greening, Urban and Community Forestry, Low-Income Weatherization, Active Transportation and Low-Carbon Transportation, and Transit Operations projects. The community developed its proposal following decades of organizing in the Northeast San Fernando Valley, by Pacoima Beautiful a community-based organization that has worked in the neighborhood for over 20 years. This application is unique because it is the only application where the Lead Applicant, Trust for Public Land (TPL), is a non-profit organization. In many ways this proposal embodies the spirit of AB 2722 and the overall goal of TCC Program to support community based group conducting innovative planning work.

A major strength of this application was its innovative approach to displacement avoidance plans in the community, focused on the legal permitting of the many existing accessory dwelling units (ADUs) and the creation of an affordable housing trust fund to develop additional ADUs and keep them affordable for future tenants. Additionally, the application was its proposal to implement components of the Pacoima Wash Vision Plan, which would increase the usability of the wash for the community and improve safety near the wash through increased signage and lighting. Review panel members who attended the site visit found the community testimonies shared by residents

to be compelling. Members of the interagency review panel scored this proposal highly, however its overall score positioned it as the second-highest scoring application from the City of Los Angeles. Despite the numerous strengths, the selected Project Types do not achieve as many GHG reductions.

Los Angeles: South LA Climate Communities Corridor Project

The South LA Climate Communities Corridor Project proposes to transform 5.6 miles of blighted and abandoned rail right-of-way across South LA into a vibrant active transportation corridor. The panel recognizes that strengths of the application included the high level of community engagement throughout the process, which was evident in identifying why proposed project types were selected, and the high level of management capacity of the lead and co-applicants to implement projects. An area where the application could have been improved included providing more clarity at the project-level detail distinctions for each proposed project type, what will be funded by leverage funding and what is proposed for TCC funding.

Third Location: The River District Transformation Project

The Sacramento River District Transformation Project is a comprehensive strategy focused on mobility, economic opportunity, and social equity in the heart of downtown, Alkali and Mansion Flats, the Railyards, and the River District. Some strengths recognized by the panel included a high level of project readiness, a high capacity of the lead and co-applicants to implement projects, and clear decision-making process and plan for accountability outlined in the memorandum of understanding. A few areas where the application was not as competitive was the relationship of the proposed project types and the involvement and needs of the existing disadvantaged community members. Stronger community engagement specific to the TCC proposal with project area residents and businesses could have been demonstrated during the application development as part of the proposed community engagement plan.

Key Policy Issues Next Round:

Application Improvements

TCC Program Staff and the program's steering committee members comprised of partner agencies recognize that the application process was complex and burdensome. The following are considerations to improve the process during the next funding round:

- Conduct an applicant survey to improve the application.
- Build in additional time for applicants to prepare their applications and for the interagency panel, and for TCC and CCI Program Staff to evaluate applications, pending any mandated constrains.
- Identify opportunities to streamline information and documentation requested in the application.
- Evaluate if the effectiveness and the limitations of the FFAST system for the application, consider modifications to the application, and explore other electronic application options.

Expanding Eligibility for Future Rounds

For this first round of implementation grants, there were project area and applicant eligibility requirements that determined who could apply. For the project area, eligibility was limited to applicants that could define a planning area comprised of majority top 5% Census Tracts per CalEnviroScreen 3.0. Eligible applicants were limited to community-based organizations, local governments, nonprofit organizations, foundations, faith-based organizations, coalitions or associations of nonprofit organizations, community development finance institutions, joint powers authorities, and tribal governments. Applicants also had to indicate the support and participation of a public agency as part of their Collaborative Stakeholder Structure. They had to demonstrate organizational capacity and proposal readiness. Finally, applicants had to demonstrate consistency with existing planning documents and, if applicable, meet requirements related to High Speed Rail connectivity.

Future rounds of the TCC program will explore broadening the project area requirements to allow a greater percentage of CalEnviroScreen 3.0 Census Tracts to be included. Applicant eligibility may also be amended, as well as the management capacity and project readiness requirements.

Housing and Green Space Near High-Volume Roadways and Goods Movement Corridors

Per Council direction at the December 2017 Council meeting, the AHSC Program Staff is working to develop strategies to address health concerns related to housing projects built in close proximity to high volume roadways. TCC Program Staff will look to incorporate the strategies developed by the AHSC team into the second round of TCC Program Guidelines. Additionally, we will identify strategies to address housing and green space proposed in close proximity to high-volume roadways and heavy goods movement corridors, such as heavy freight lines.

Development of a TCC Specific Quantification Methodology

In this initial round of the TCC Program, the GHG Quantification Methodology developed by CARB and the SGC required applicants, with assistance from TA providers, used the existing GHG quantification methodologies and calculator tools for each of the corresponding Project Types selected in their application. Every application proposed multiple Project Types and in some cases included multiple numbers of the same CCI Project Types requiring TA providers to run multiple GHG calculations. The assistance of TA providers aided in the completion the GHG estimates. SGC would like to recognize CARB staff who provided critical training and support to the TCC Program Staff and TA Providers who conducted the GHG estimates for the applicants. For future rounds, the SGC will work together with CARB staff to explore revisions to the TCC Quantification Methodology to more easily capture the GHG reductions associated with the implementation of multiple coordinated projects.

Next Steps

Following approval by the Council on the proposed recommendations for award, SGC staff will enter into a Pre-Contract Consultation phase with each of the award recipients to refine the grant agreement, accompanying attachments to comply with administrative, statutory, and TCC

Program requirements. During the Pre-contract Consultation phase, the Grantee must also work with a Third-Party Evaluator contracted by the State to identify additional Indicators for the project area. The grant agreement term will begin on the day the SGC and the Grantee have both signed the completed grant agreement. The State will notify the Grantee and Partners when work may proceed. Additionally, the SGC will contract with a third-party TA provider to provide TA to all three Grantees during the first year of the grant term.

Attachments

1. Implementation Grant Scores
2. Application Summaries and Project Area Maps

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Attachment 1: TCC Implementation Grant Full Application Scores

CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
I. Transformative Plan: Program Objective	30	26	24	19	24	22	29
A. Greenhouse Gas Emission Reductions	20	19	16	13	15	15	20
1. GHG Emission reduction estimates of top 3 CCI Project Types that meet readiness requirements at time of Full Application submittal.	15	14	12	10	11	10	15
2. GHG Emission reduction estimates for all CCI Project Types that meet readiness requirements within 1-year timeframe.	5	5	4	3	4	5	5
B. Program Goals, Strategies and Project Types	10	7	8	6	9	7	9
1. Applicant defined goals are specific, measurable, and achievable in time frame and reflect the needs of the Project Area identified through the community engagement process.							
2. Strategies selected to achieve Public Health and Environmental Benefits Goals will contribute to decreased local or regional air pollution and improved public health outcomes.							
3. Strategies selected to meet Expand Economic Opportunity and Shared Prosperity Goals will increase the number of high quality jobs and workforce training/pre-apprenticeship opportunities available for residents of the Project Area.		7	8	6	9	7	9
4. Project Types are integrated to maximize GHG reductions, improve public health, provide environmental benefits, and expand economic opportunity and shared prosperity.							

Attachment 1: TCC Implementation Grant Full Application Scores

CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
5. Proposal includes more than three CCI Project Types that meet readiness criteria at the time of Full Application.		See combined score for Criterion I.B, 1-5 and 8 above.					
6. Proposed Project Types Benefit Disadvantaged Communities.	Yes/No/Partial	Yes	Yes	Yes	Yes	Partial	Yes
7. Proposed Project Types demonstrate financial feasibility.	Yes/No/Partial	Partial	Partial	Partial	Partial	Partial	Partial
8. Proposal includes Leverage-Funded Project Types that are innovative and reduce GHGs, achieve public health and environmental benefits, and expand economic opportunity and shared prosperity.		See combined score for Criterion I.B, 1-5 and 8 above.					
II. Transformative Requirements	30	21	28	17	28	23	28
A. Indicator Tracking Plan (ITP)	5	2	4	2	3	3	3
1. Indicator Tracking Plan demonstrates that Lead Applicant is adequately able to track and monitor GHG emission reductions and other indicators.							
2. Applicant has identified methods they will use for tracking indicators for each Project Type.	5	2	4	2	3	3	3
3. Indicator Tracking Plan has built-in costs associated with tracking data.							

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CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
B. Displacement Avoidance Plan (DAP)	10	6	9	6	10	9	10
1. Includes comprehensive description of displacement vulnerability among existing households and small businesses.	3	1	2	1	3	3	3
2. Proposal seeks to implement new policies to avoid displacement that align with risks identified in vulnerability assessment.	3	1	3	1	3	2	3
3. Applicant has selected at least one (1) policy from at least three (3) of the policy categories listed in Table 2 to pursue to avoid displacement of existing households.	2	2	2	2	2	2	2
4. Applicant has selected at least two (2) additional policies from either of the policy categories listed in Table 3 to pursue to protect small businesses from displacement.	2	2	2	2	2	2	2
C. Community Engagement Plan (CEP)	10	9	10	6	10	7	10
1. CEP presents clear plan used to identify needs of residents and key stakeholders from Project Area.	5	4	5	2	5	3	5
2. Residents and key stakeholders were involved in the development and selection of Projects Types included in the Proposal.							
3. Provide detailed description and timeline of community engagement activities used for proposal development and proposed for project implementation.							

Attachment 1: TCC Implementation Grant Full Application Scores

CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
4. Applicants utilized at least three (3) of the recommended activities to inform community stakeholders about the TCC proposal development process and to solicit community stakeholder input:	5	5	5	4	5	4	5
5. Applicants utilized at least two (2) of the following activities to actively engage community stakeholders in proposal development :							
6. Applicants propose to utilize at least four (4) of the following activities to actively engagement community stakeholders during implementation of TCC Plan:							
D. Climate Adaptation and Resiliency	5	4	5	3	5	4	5
1. Discuss how the Project Area will adapt and respond to the anticipated impacts of climate change and how the community will be engaged.	2	2	2	1	2	2	2
2. Discuss actions that will be prioritized to reduce the community's vulnerability to climate change as a result of proposed Project Types, and address any unintended consequences that may inadvertently increase the community's vulnerability.	3	2	3	2	3	2	3
III. Capacity to Implement	40	33	38	30	37	31	37
A. Financial	10	8	10	8	9	5	9
1. Lead Applicant demonstrates the financial ability and capacity to manage program funds from multiple sources.	2	2	2	2	2	2	2

Attachment 1: TCC Implementation Grant Full Application Scores

CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
2. Applicant demonstrates stable funding sources to meet match requirement from more than one source.	Yes/No/Partial	Yes	Yes	Yes	Yes	Yes	Yes
3. The Project achieves leverage funding beyond the fifty (50) percent match requirement.	1	1	1	1	1	1	1
4. The proposed budget clearly shows how the grant funds will be spent. Costs are reasonable in proportion to the proposed deliverables. The budget demonstrates the distinction between funding for Project Types and activities ineligible for funding under CARB's Funding Guidelines.	7	5	7	5	6	2	6
B. Management Capacity	10	8	9	8	9	8	9
1. Lead Applicant demonstrates organizational capacity to implement TCC Proposal and has experience managing similar programs and has the ability to manage long-term grant implementation.	6	5	5	5	6	5	6
2. Co-applicants demonstrate organizational capacity to support Lead Applicant in implementation of TCC Proposal.							
3. Public agency partner demonstrates a strong commitment to support the implementation of projects and policies included in the TCC Proposal.	2	2	2	2	2	2	2
4. Work plan presents realistic timeframe to achieve goals.	2	1	2	1	1	1	1

Attachment 1: TCC Implementation Grant Full Application Scores

CRITERIA	POINTS POSSIBLE	FRESNO	ONTARIO CONNECTS	RIVER DISTRICT	GREEN TOGETHER: NE VALLEY	SOUTH LA	WATTS
C. Community Engagement	20	17	19	14	19	18	19
1. Lead Applicant and Co-applicants have established work history and/or experience working with one or more of the following areas: disadvantaged communities, housing and community development, economic development, environmental, and public health issues.	2	2	2	2	2	2	2
2. Collaborative Stakeholder Structure is comprised of a diverse representation of residents and key stakeholders (i.e. labor unions, nonprofits, faith-based groups, community based organizations, academics, economic development institutions, workforce development groups, businesses, representatives from local School District, Community College District, and others).	8	7	8	5	8	7	8
3. A signed Memorandum of Understanding for Collaborative Stakeholder Structure lays out clear roles, responsibilities and relationships among the Partners; clear decision-making processes; plan for accountability; engagement of Project Area residents and key stakeholders.	8	6	7	6	7	7	7
4. The Community Engagement Plan discusses how Applicants propose to inform public of implementation progress and updates on program implementation.	2	2	2	1	2	2	2
TOTAL POINTS	100	80	90	66	89	76	94

Attachment 2

Application Summaries and Project Area Maps

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Transform Fresno

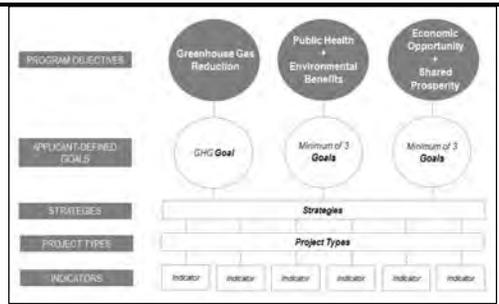
Project Title:	City Location:	Project Area Size:
Transform Fresno	City of Fresno	4.9 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
City of Fresno	\$72,992,920	\$85,513,555
Co-Applicants:		
Fresno EOC, GRID Alternatives Central Valley, Fresno Metro Black Chamber of Commerce, Self-Help Enterprises, Housing Authority of the City of Fresno CA, O.L.R. Wizards, TreeFresno, Fresno Commons Fresno Community Corporation & Food Commons Fresno Trust, Fresno City College, Fresno Metro Ministry, Bethel Temple Early Readers Preschool, USGBC-CC		
Project Description:		
Transform Fresno is the result of the Fresno Transformative Climate Communities Collaborative; a participatory process to identify a series of projects that will invest in and result in significant environmental and economic benefits for community residents in Chinatown, Downtown and Southwest Fresno. The Collaborative brought together local leaders of the community to create the proposal for the State's TCC Implementation Grant. The Collaborative voted for a proposal that will result in a new Fresno City College West Fresno Satellite Campus, new parks, new trails, sidewalks, bike lanes and more, with a total investment of over \$216 million in TCC funds and leveraged investments.		
Strategies:	CCI Project Types:	CCI Project Type Count:
1. Equitable Housing and Neighborhood Development	Affordable Housing and Sustainable Communities	1
	Active Transportation Program	1
2. Transit Access and Mobility	Low Carbon Transportation	1
3. Urban Greening and Green Infrastructure	Low-Income Weatherization Program	3
	Water-Energy Grant Program	1
4. Health and Well-Being	Urban Greening Program	6
5. High-Quality Job Creation and Local Economic Development	Urban and Community Forestry Program	4
	Food Waste Prevention and Rescue Program	1
	Non-CCI, Leverage-funded	5
Collaborative Stakeholder Structure/Memorandum of Understanding:		
The City of Fresno proposed a Collaborative Stakeholder Structure that includes four committees: the Outreach and Oversight Committee, the Technical and Policy Committee, the Implementation Committee, and the Community Engagement Collaborative. The <u>Outreach and Oversight Committee</u> has residents and business owners that were involved in the Transformative Climate Communities Collaborative (FTCCC). The Outreach and Oversight Committee and the Community Engagement Collaborative will both provide input on the Community Engagement and Displacement Avoidance plans. The <u>Implementation Committee</u> will consist of the Lead Applicant and all co-Applicants and will be responsible for implementation and project delivery, as well as evaluation for individual projects. The <u>Technical and Policy Committee</u> will consist of the City and technical assistance providers and will monitor project implementation to ensure compliance with TCC reporting requirements.		
Displacement Avoidance Plan		
Fresno will pursue three policies related to housing, as part of its displacement avoidance plan: the production of affordable housing; the preservation of affordable housing; and tenant protections and support. The City will also fund a study to examine whether a property-based investment district (PBID) in Chinatown would be financially feasible. To develop its displacement avoidance policies, the city will establish a Displacement Avoidance Taskforce to create a set of actionable policy proposals and will present them to the City Council for consideration.		
Community Engagement Plan		
The Community Engagement Plan includes, but is not limited to, public meetings, development of a website and email address dedicated to the project, project updates, a newsletter, community calendar, project site meetings, neighborhood meetings facilitated by community residents, and all other coordinated notices such as flyers, email blasts, social media outreach, and door-to-door canvassing.		
Workforce Development:		
The Transform Fresno proposal includes workforce training components as part of several of its proposed project types, however, the City and the other co-applicants have not yet developed a workforce development plan that spans all of the project types and describes how high-quality jobs will be created as a result of the TCC investment.		

Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board
In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal: Yes
If yes, please explain the changes made to the Framework: Removed Organics

Lead Applicant: CITY OF FRESNO
Proposal Name: TRANSFORM FRESNO
City: FRESNO

PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



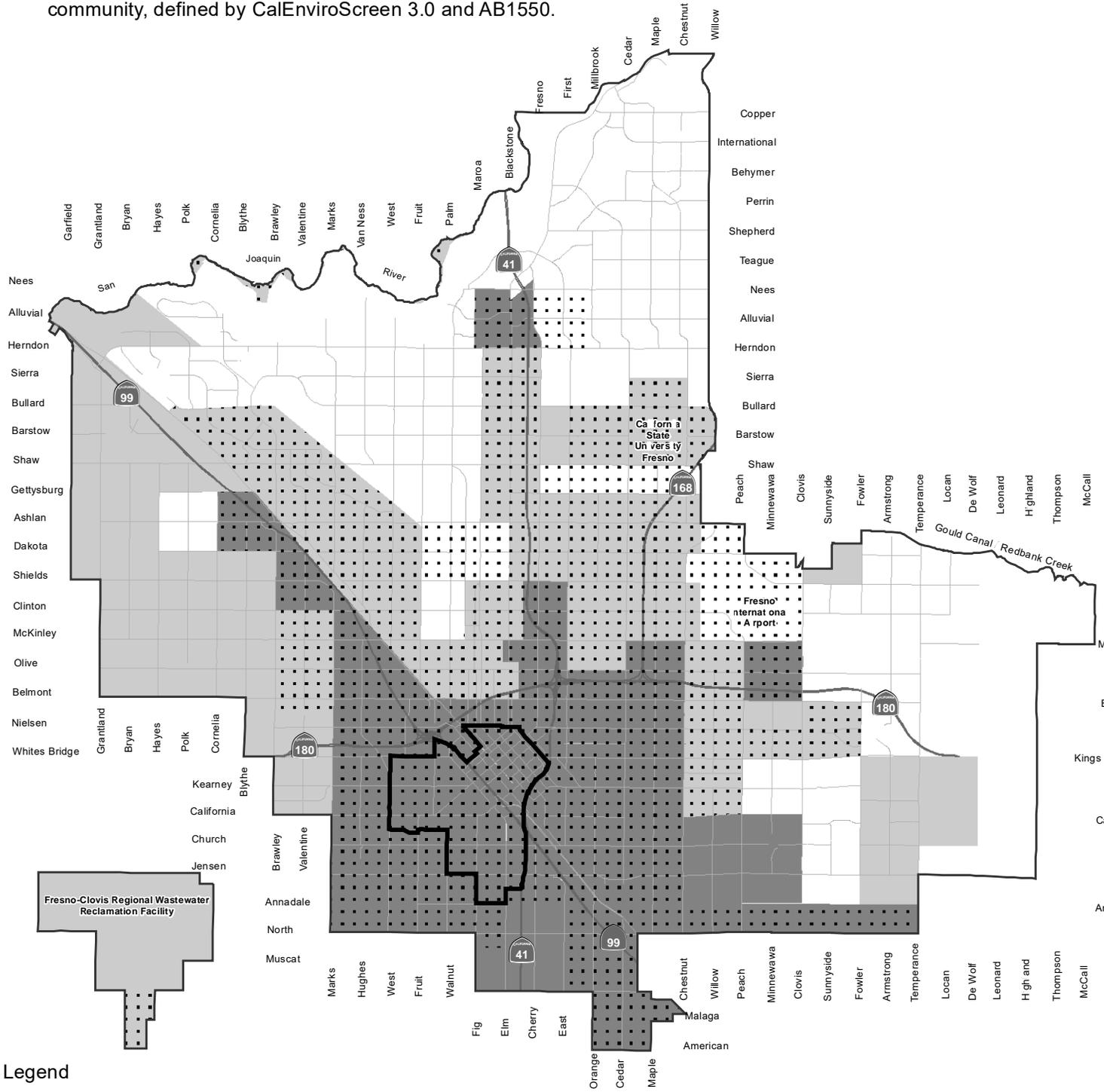
Program Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	28,634 MTCO2e	Reduce Emissions from Local Sources of Air Pollution Improve Public Health and Environmental Benefits Addressing the Improvement of Public Health Outcomes through Improving Access to Care	Improved Access to Training Opportunities and Career Pathways for Low-Income Residents Creation of High Quality Jobs for Low-Income Residents Business Development
Strategies	Equitable Housing and Neighborhood Development Transit Access and Mobility High Quality Job Creation and Local Economic Development Urban Greening and Green Infrastructure Health and Well-Being		
Project Types	Affordable Housing and Sustainable Communities Program Active Transportation Program Low Carbon Transportation Low-Income Weatherization Program Water-Energy Grant Program Urban Greening Program Urban and Community Forestry Program Food Waste Prevention and Rescue Program		



City of Fresno

Project Area

100% of project area is within a disadvantaged and low income community, defined by CalEnviroScreen 3.0 and AB1550.



Legend

- Project Area (4.9 sq mi)
- CalEnviroScreen 3.0 Top 5%
- CalEnviroScreen 3.0 Top 25%
- AB 1550 Low-income Census Tracts
- City of Fresno Sphere of Influence



Source: CalEnviroScreen top 5% and 25% Census Tracts were from CalEnviroScreen 3.0 by The office of Environmental Health Hazard Assessment. AB 1550 Low-income Census Tracts were from SB 535 & AB 1550 Interactive Maps by California Environmental Protection Agency. All other GIS data was obtained from City of Fresno SDE database.

Disclaimer: This map is believed to be an accurate representation of the City of Fresno GIS data, however we make no warranties either expressed or implied for correctness of this data.

Watts Rising

Project Title:	City Location:	Project Area Size:
Watts Rising Collaborative	Los Angeles	2.60 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
Housing Authority of the City of Los Angeles (HACLA)	\$34,999,999.18	\$168,875,159.00
Co-Applicants:		
Michaels Development Company, City of Los Angeles (LA) Mayor's Office of Economic Opportunity, Green Commuter, Restore Neighborhoods Los Angeles, LADOT, Grant Housing and Economic Development Corporation, LADCA, From Lot to Spot, LAUSD, TreePeople, LA Cleantech Incubator, BRIDGE Housing Corporation, Watts Labor Community Action Committee, North East Trees, Bureau of Street Services, Primestor		
Project Description:		
The Project will bring together sustainable affordable housing, low-income residential weatherization, water-energy, active transportation, urban greening, organics, food waste prevention/rescue and low carbon transportation partners and projects to transform 2.6 square miles of the Watts community in the south eastern portion of the City of Los Angeles. Projects will reduce greenhouse gas emissions; reduce local sources of air pollution; address long-standing environmental impacts; improve public health outcomes and address health disparities; stabilize existing residents/businesses and ensure non-displacement; create safe public space and expand economic opportunities by: developing new affordable housing; retrofitting existing housing to improve energy efficiency; providing safe and equitable access to all mobility options; enhancing the public realm, providing extensive new natural shade canopy and bioremediation through urban greening; and expanding food choices & cost-savings through urban agriculture.		
Strategies:	Project Types:	Project Type Count:
1. Equitable Housing and Neighborhood Development	Affordable Housing and Sustainable Communities	1
2. Transit Access and Mobility	Low Carbon Transit Operations	1
3. Decarbonized Energy and Energy Efficiency	Low Carbon Transportation	1
4. Water Efficiency	Low Income Weatherization	2
5. Materials Management	Urban Greening	7
6. Urban Greening and Green Infrastructure	Urban and Community Forestry	5
7. Land Conservation and Restoration	Food Waste Prevention and Rescue	1
8. Health and Well-Being	Non-CCI Project Types	5
9. Workforce Development and Education		
10. High-Quality Job Creation and Local Economic Development		
Collaborative Stakeholder Structure/Memorandum of Understanding (MOU):		
The Watts Rising Collaborative Stakeholder Structure consists of the Watts Community Leadership Council (WCLC), an advisory body convened by HACLA and the City of Los Angeles. Members of the WCLC include the Lead and Co-Applicants leading projects in four Project Type themed Hubs, as well as additional partners and community based organizations. The WCLC also includes a representative of the Mayor's office, a representative from the local Councilperson's office, the Data Partner, the Non-Displacement Partner; and up to eight open seats for residents and community stakeholders. The MOU, outlines the roles and responsibilities of each of the WCLC members as well as the decision making processes, meeting schedules and measures to ensure accountability.		
Displacement Avoidance Plan:		
The Displacement Avoidance Plan (DAP) focuses on the production and preservation of affordable housing ensuring a no-net loss of affordable housing in the Project Area and the acquisition and rehabilitation of Accessory Dwelling Units (ADUs). As the Displacement Partner, the Watts Century Latino Organization (WCLO) will provide tenant education services and foreclosure prevention assistance to residents in Watts. Lastly, the DAP supports asset building opportunities by reducing the monthly energy costs.		
Community Engagement Plan:		
Partners will develop integrated community engagement strategies and coordinate efforts through each of the proposed Hubs. Shared engagement approaches are expected to include learning activities, focus groups, public workshops, surveys, door-to-door canvassing, housing meetings, and use of social media. The Community Engagement Plan recognizes the importance of cultural competency and ensuring protocols to reduce linguistic barriers and to bring together residents from different age groups, cultures and interests.		
Workforce Development:		
The Workforce Development Plan includes a partnership with the existing Workforce Working Group established by Jordan Downs Forward and administered by the City's Economic and Workforce Development Department (EWDD), which will advise Co-Applicants and Partners on all training and hiring opportunities. The workforce development strategy will also seek to create jobs directly tied to TCC Project Types ranging from the electric vehicle car-share program, solar and energy efficiency retrofits, urban greening, and waste diversion.		

Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board.

In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal: Y

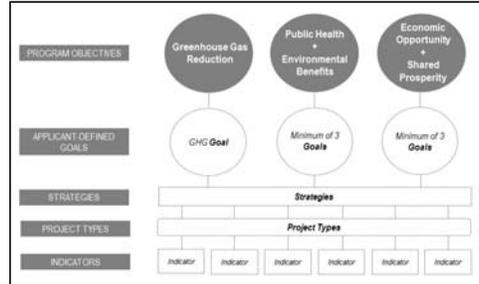
If yes, please explain the changes made to the Framework:

The following changes have been made to the Project Types: projects have been renumbered to better organize them into CCI Project Types: Jordan Downs Phase 2B has been omitted: Art & Found Connecting Watts has been incorporated into WalkBike Watts: 103rd St Urban Trees/Rain Garden now has other funding so is now a leverage-only project: LAUSD Cool Schools and LAUSD School Greening have been combined in Watts Cool-Green Schools: the Watts Sustainability/Resilience Program has been eliminated: Central Avenue Streetscape, 103rd St Streetscape, Century Blvd Complete Street, and Success Avenue Green Street have been shown as their own Leverage-Only Projects instead of being incorporated into WalkBike Watts: Jordan Downs Retail Center was added as a Leverage-Only Project.

Lead Applicant: Housing Authority of the City of Los Angeles (HACLA)
Proposal Name: Watts Rising Collaborative
City: Los Angeles

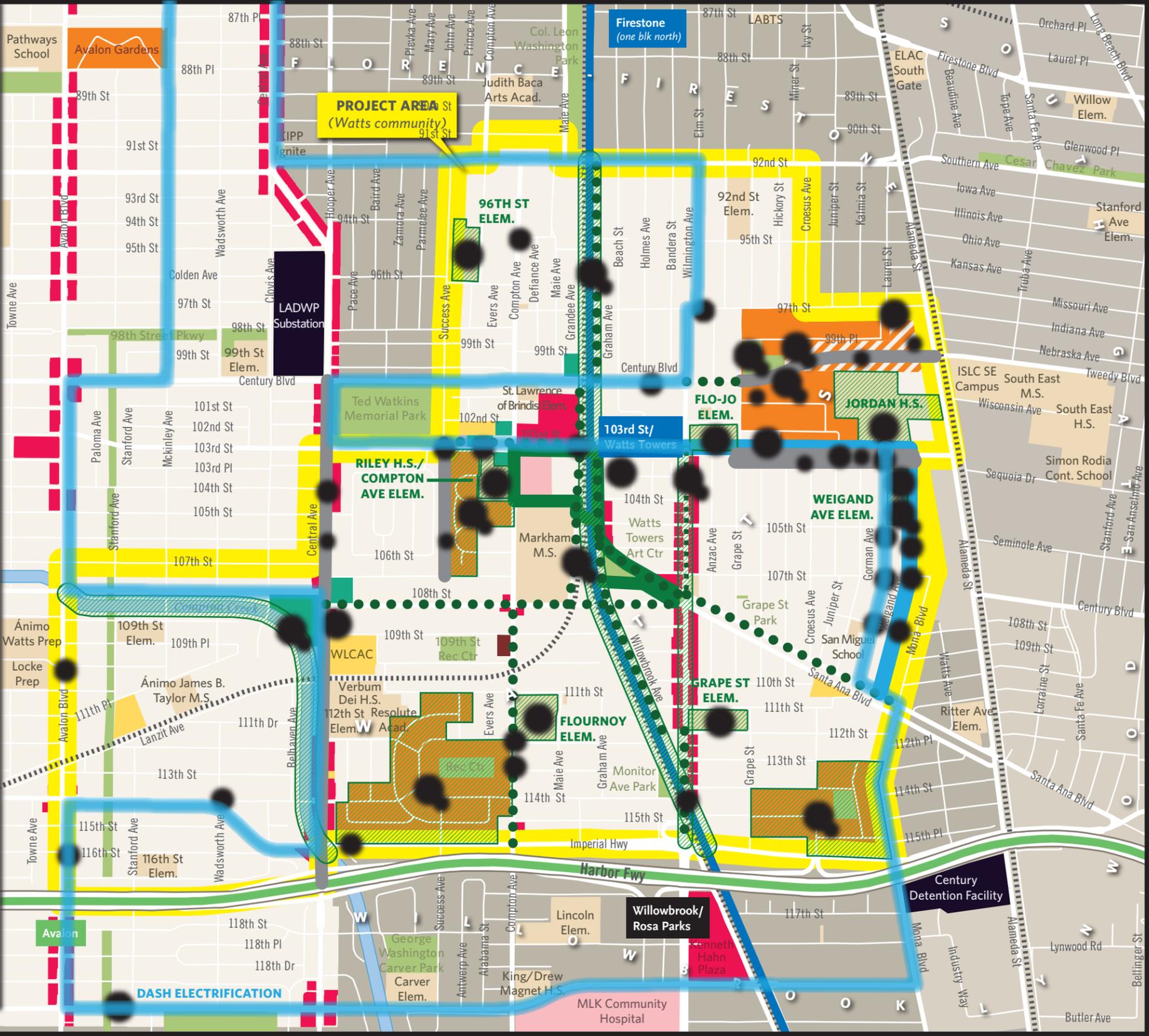
PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	69,041 MTCO _{2e}	<ul style="list-style-type: none"> Reduce local sources of air pollution Improve public health outcomes and address health disparities Prevent displacement and its impact on physical and mental health Address and mitigate non GHG sources and exposure to pollution Create safe and secure public space 	<ul style="list-style-type: none"> Access to Training High quality jobs and careers Support and expand local businesses and organizations Help youth identify and prepare for careers in GHG reduction fields Empower and educate residents to advocate for greater equity and provision of municipal services
Strategies	<ul style="list-style-type: none"> Equitable Housing and Neighborhood Development Transit Access and Mobility Decarbonized Energy and Energy Efficiency Water Efficiency Materials Management Urban Greening and Green Infrastructure Land Conservation and Restoration Health and Well-Being Workforce Development and Education High Quality Job Creation and Local Economic Development 		
Project Types	<ul style="list-style-type: none"> AHSC-Project Type 1: Jordan Downs Phase 2A LCTOP-Project Type 2: DASH Bus Electrification LCT-Project Type 3: Mega Watts Electric Vehicle Car Share LIWP-Project Type 4: Solar Watts LIWP-Project Type 5: Energy Efficiency Retrofit UGP-Project Type 6: WalkBike Watts UGP-Project Type 7: Wilminigton Ave. Great Streets UGP-Project Type 8: Weigand Elem. Urban Trees/Rain Gardens UGP-Project Type 9: Watts Cool Schools - Green Schools UGP-Project Type 10: Greening the Blue Line UCF-Project Type 11: Community Healing Gardens @Markham UGP-Project Type 12: Century Gateway Park UGP-Project Type 13: Freedom Tree Park UCF-Project Type 14: Watts Yarders Program UCF-Project Type 15: Greening Public Housing UCF-Project Type 16: Compton Creek UCF-Project Type 17: Greening Watts (Tree Adoption) FW-Project Type 18: Mudtown Farms AHSC-Project Type 19: Jordan Downs Phase 1B UGP-Project Type 20: 103rd St Urban Trees/Rain Garden ATP-Project Type 21: Central Avenue Streetscape ATP-Project Type 22: 103rd Street Streetscape ATP-Project Type 23: Century Blvd Complete Street Strategy 8 Health & Wellbeing-Project Type 24: Jordan Downs Retail Center UGP-Project Type 25: Success Avenue Green Street 		

PROJECTS BY PROGRAM	Location	Notes
Weatherization	Mother of Sorrows School	87th Pl
Solar Watts (Project Area-wide)	88th Pl	
Energy Efficient Retrofit (Project Area-wide)	88th St	WLC M.S.
Affordable Housing/Sustainable Communities	91st St	
Jordan Downs Phase 2A	91st Pl	
Food Waste Prevention & Rescue Program	Mudtown Farms (Foodwaste Prevention & Rescue)	
Urban Greening Program/Urban Community Forestry Program	WLC Gardening/Urban Farming	
Community Healing Gardens @ Markham M.S.	Watts Yards Project (Project Area-wide)	
Parks/Open Space	Century Gateway Park	99th St
Freedom Tree Park	Weigand E.S. Urban Trees/Rain Gardens	
WalkBike Watts	Path to Cultural Crescent	101st St
Bicycle Facilities	Pedestrian Intersection Improvements	102nd St
Watts Cool - Green Schools		103rd St
PHA Greening Public Housing	Gonzague Village	107th St
Imperial Courts	Nickers Gardens	
Other Greening Project/Green Street	Greening the Blue Line	108th St
Compton Creek	Wilmington Ave Great Streets	109th St
Potential Wilmington Ave Great Streets Bike Facility	Greening Watts (Tree Adoption) (Project Area-wide)	
Low Carbon Transit Program	LADOT Watts DASH Bus Electrification	111th St
Low Carbon Transportation	Mega Watts Electric Vehicle Car Share	113th St
Leverage Only Projects	Urban Greening/Urban Forestry	
103rd St Urban Trees/Rain Garden (Leverage Project)	Central Ave Streetscape (Leverage Project)	
103rd St Streetscape (Leverage Project)	Century Blvd DASH Site Street (Leverage Project)	
Success Ave Green Street (Leverage Project)	Jordan Downs Redevelopment	118th St
Jordan Downs Phase 1B (Leverage Project)	Jordan Downs Retail Center (Leverage Project)	



TRANSIT FEATURES

- LA Metro Rail/BRT Transfer Station
- LA Metro Blue Line & Station
- LA Metro Green Line & Station

MAP FEATURES

- City of Los Angeles
- Unincorporated/Other Cities
- Project Area
- Railway

MAJOR DESTINATIONS

- Park/Open Space
- Educational
- Medical
- Public Facility
- Commercial
- Public Facility (Restricted Access)
- Religious
- Community Organization/Nonprofit Services
- Public Housing
- Jordan Downs Revitalization Phase 1 Expansion

TREE CANOPY

Present Tree Canopy: 9,900*

Tree Canopy with Watts Rising Collaborative Projects: 4,200

14,100 total trees

*Approximate number



Green Together: Northeast Valley

Project Title:	City Location:	Project Area Size:
Green Together: Northeast Valley	City of Los Angeles—Pacoima	4.35 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
The Trust for Public Land	\$34,999,997.73	\$74,456,866.28
Co-Applicants:		
Pacoima Beautiful, GRID Alternatives Greater Los Angeles, Los Angeles Cleantech Incubator, Los Angeles Conservation Corps, Los Angeles Business Council, City of Los Angeles Department of Transportation, City of Los Angeles Bureau of Sanitation		
Project Description:		
Green Together: NE Valley will pilot how to transform some of the state's frontline environmental justice communities – Pacoima and Sun Valley in the northeast San Fernando Valley – into a model for climate sustainability and community well-being. Largely composed of post war suburbs that have rapidly densified over the last 50 years, this area is vulnerable to climate change impacts, but also has immense potential for storm water recharge. The Project Area is predominantly home to Latinos, African-Americans, and a large immigrant population. Residents suffer from high unemployment, urban heat, chronic disease, pollution, and over 30% of residents live in a poorly constructed converted garage or rented room. Based on decades of grassroots community engagement, the project implements the community's vision of a neighborhood that is green, resilient to climate change and socially-inclusive.		
Strategies:	CCI Project Types:	CCI Project Type Count:
1. Equitable Housing and Neighborhood Development	Low Carbon Transit	1
2. Transit Access and Mobility	Operations Program	
3. Decarbonized Energy and Energy Efficiency	Active Transportation Program	1
4. Water Efficiency	Low Carbon Transportation	2
5. Urban Greening and Green Infrastructure	Low-Income Weatherization	3
6. Health and Well-Being	Program	
7. Workforce Development and Education	Urban Greening Program	3
8. High Quality Job Creation and Local Economic Development	Urban and Community	1
	Forestry Program	
	Non-CCI, Leverage Funded	6
Collaborative Stakeholder Structure/Memorandum of Understanding:		
The governance of the collaborative stakeholder structure will follow the team coordination structure that was established during the development of the Concept Proposal. The Trust for Public Land (TPL), in partnership with Pacoima Beautiful (PB), will manage the high-level coordination of the project team. PB and TPL will meet weekly to manage their coordination and workflow. TPL will also work with each of the co-applicants to develop customized work plans. Updates to work plans and issues related to timing will be discussed in full monthly meetings with all co-applicants. All partners will meet once monthly to provide updates and discuss issues related to project planning and implementation. Potential changes to the project scope will be reserved for the monthly meetings.		
Displacement Avoidance Plan:		
This application identifies seven existing policies that could prevent displacement if implemented properly. The applicants will also pursue three additional policies, namely the production of affordable housing through the creation of a Community Land Trust (CLT) to support accessory dwelling unit (ADU) upgrades and legalization efforts, the implementation of tenant protections and support, including the design, implementation and integration of tenants' rights workshops into ongoing organizing campaigns, and stabilization and wealth building policies to promote equitable, sustainable economic development in the Project Area, including an apprenticeship program and culinary arts incubator.		
Community Engagement Plan:		
The Lead Applicant proposes a comprehensive community engagement plan, with the following components: door-to-door outreach, flyers, social media, monthly and scheduled update meetings, on-going presentations to existing community groups and schools, and tabling at community events.		
Workforce Development:		
This application includes a robust Workforce Development Innovation Program (WDIP) that will help to combat unemployment and poverty and further the WIOA Regional Plan for the LA Basin by providing classroom and work-site training, certification preparation, coaching for resume development and interviewing. It will also provide apprenticeship and job placement support to help Northeast Valley youth and young adult residents find career track jobs with meaningful wage jobs in construction, utilities and solar installation. Moreover, the program will help place formerly incarcerated individuals in jobs.		

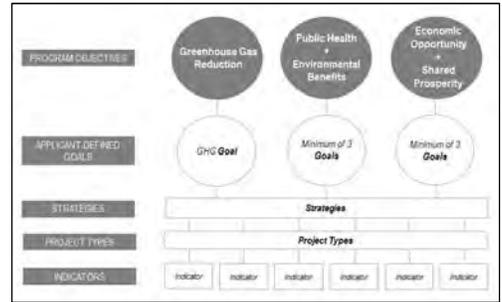
Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board. In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal. Y

The following changes were made to the Framework: All PH&E and EO&SP goals were modified slightly to better integrate Project Types and Strategies. ATP1 from Concept Proposal became UGP3. There is a new Project Type, LIWP3, which is multi-family feed-in-tariff solar installation.

Lead Applicant: The Trust for Public Land
 Proposal Name: Green Together: NE Valley
 City: Los Angeles

PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



Program Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	12,181 MTCO _{2e}	1. Improve neighborhood aesthetics, livability, 2. Reduce local sources of air pollution through a suite of low-cost ZEV options, improved active transportation, and improved jobs/housing balance, reducing commute distance. 3. Reduce residents' vulnerability to the adverse health effects of high temperatures, air pollution, lack of physical mobility, and stress through health outreach and education, home improvements, tree planting, a cooling center, and opportunities for outdoor exercise. 4. Add urban ecosystem services and values through extensive new plantings, park upgrades, stormwater treatment features, and urban stream access. 5. Improve local water supply reliability and decrease flooding and contaminated runoff through increased stormwater retention and infiltration, increased permeable surface area, and drought-tolerant plantings.	1. Increase social equity and economic opportunity via a 2. Create high-quality jobs in the Project Area by working with the project's workforce training partners to place workforce training program graduates in permanent career path jobs. 3. Foster inclusive economic development that supports local workers and businesses and add value to the community and local economy through a robust business retention and enhancement program. 4. Support equity and opportunity and prevent displacement through the implementation of anti-displacement policies and programs, reducing energy costs, and providing more accessible and affordable mobility options.
Strategies	A. Urban Greening and Green Infrastructure B. Transit Access and Mobility C. Water Efficiency D. Health and Well-being E. Equitable Housing and Neighborhood Development F. Decarbonized Energy and Energy Efficiency G. Workforce Development and Education H. High Quality Job Creation and Local Economic Development		
Project Types	UGP1 UGP2 UGP3 UCFP1 LIWP1 LIWP2 LIWP3 ATP1 LCT1 LCT2 LCTOP1		

LEGEND

- Project Area Boundary
- Park/Open Space

TCC Project Types

- Complete Streets (UGP1)
- Park Renovation (UGP2)
- Pacoima Wash Greenway (UGP3)
- Street Trees (UCFP1)
- EV Car Share (LCT1)
- Bike Share/ E-bike Share (LCT2)/(ATP1)
- E-bus (LCTOP1)
- Solar Installations (LIWP1)/Energy Efficiency Improvements (LIWP2)/Multi-Family Solar Installations (LIWP3)/Cool Roof (Non-CCI)
- TOD Study Area + Small Business Support Program (1/4 mile from ESFVTC Stations)
- Resiliency Cooling Center (Non-CCI)
- Green Together Resource Center

Leveraged Funds

- Green Street (LASAN) & Fernangeles Park BMP & Morehart Green Street (LADWP)
- ESFVTC Line and Stations (Metro)
- Bradley Green Alley (LASAN/CNRA)

Planned Projects

- Parks/ Open Space (PB Pacoima Wash Vision Plan)
- Green Intersection (PB Urban Greening Plan)
- Green Alley (PB Urban Greening Plan)
- Complete Streets w/ Green Street Elements (LADOT Mobility Plan 2035)
- Pacoima Wash Greening (PB Pacoima Wash Vision Plan)

Complete Streets Projects (UGP1)



Angeles National Forest/
San Gabriel Mtns National Monument

Low Income Weatherization Projects (LIWP1/LIWP2/LIWP3)

These projects include the installation of 150 solar systems in the project area on single family homes (LIWP1), energy efficiency improvements on 100 low-income single family homes (LIWP2), solar systems on multi-family housing (LIWP3), and 60 cool roofs for single family homes (Non-CCI).



Pacoima Wash Greenway (UGP3)



Connection to Metro Orange and Red Lines

1 Mile



South LA Climate Communities Corridor

Project Title:	City Location:	Project Area Size:
South LA Climate Communities Corridor ("the Project")	City of Los Angeles	4.90 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
Los Angeles County Metropolitan Transportation Authority	\$35,000,000.00	\$74,658,586.85
Co-Applicants:		
City of Los Angeles, SLATE-Z		
Project Description:		
<p>The South LA Climate Communities Corridor project will transform 5.6 miles of blighted and abandoned rail Right of Way (ROW) across South LA into a vibrant active transportation corridor (ATC). The lead applicant for the proposal is the Los Angeles County Metropolitan Transportation Agency (Metro), and co-applicants include the City of Los Angeles and SLATE-Z. The project which includes a leverage-funded "base project" and TCC-funded project types is estimated at about \$110 million. The "base project" is a Class I bicycle and pedestrian path connecting over 85,000 residents in the approximately 4.9 square-mile project area to key transit lines, 42 schools, and 3 health care/wellness centers. The TCC-funded proposal includes a community driven and prioritized package that builds up the base: an ATC direct connection to the future Crenshaw/LAX LRT Fairview Heights Station, including greening enhancements at 67th Street and West Boulevard (Active Transportation); two bike hubs (near the Crenshaw Line and Blue Line Stations) (Low Carbon Transit Operations); heat island mitigation pavement with cool reflective surfacing (Urban Greening); significant upgrade of young to mature trees (Urban Greening); and three acres of public green space adjacent to the ROW (Active Transportation) all integrated through community engagement actions. The South LA Climate Communities Corridor proposal requests \$35 million in TCC grant funding.</p>		
Strategies:	Project Types:	Project Type Count:
1. Transit Access and Mobility	Low Carbon Transit	2
2. Water Efficiency	Operations	
3. Urban Greening and Green Infrastructure	Active Transportation	2
4. Health and Well-Being	Urban Greening Program	3
5. Workforce Development and Education	Non-CCI, Leveraged	1
6. High-Quality Job Creation and Local Economic Development		
Collaborative Stakeholder Structure/Memorandum of Understanding:		
<p>The project's proposed collaborative stakeholder structure is comprised of the lead applicant, Metro, and the two co-applicants, the City of Los Angeles and SLATE-Z. The structure includes a steering committee, two partner level working groups, a resident advisory committee, three stewardship and ambassador programs, and multi project area stakeholders. The integrated participatory tiers would ensure shared decision-making and accountability by and to the project area's residents, businesses, and workers.</p>		
Displacement Avoidance Plan:		
<p>The displacement avoidance plan proposes to incorporate policies to promote the production of affordable housing through the adoption of linkage fee and accessory dwelling unit ordinances; preservation of affordable housing through acquisition, extension of covenant restrictions and rehabilitation; strengthening the City's rent stabilization ordinance tenant protections and tenant rights educational outreach; and neighborhood stabilization through the Non-Speculative Homeownership and Innovative At-Risk Special needs Housing Program.</p>		
Community Engagement Plan:		
<p>The community engagement plan proposes a host of activities that include collaborative stakeholder structure facilitation of committee and workgroup meetings and updates to the community website; multi-stakeholder, multi-strategy outreach and engagement to residents and community-based organizations in the project area; development of a Resident Advisory Committee; a Park Environmental Justice Stewards Council Program; a Mobility Justice Stewards Program; and a Slauson Corridor Mural Project.</p>		
Workforce Development:		
<p>Workforce Development tasks led by the City of Los Angeles include collaboration with Los Angeles Community College to provide high-quality job training and short-term job opportunities such as tree planting in the project area; promoting local hiring through a project labor agreement that incorporates a construction for hiring as part of the proposed community engagement activities; and collaboration with the Los Angeles Trade-Technical College for apprenticeship training and educational programs and referrals from the project's community partners.</p>		

Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board.

In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal: YES

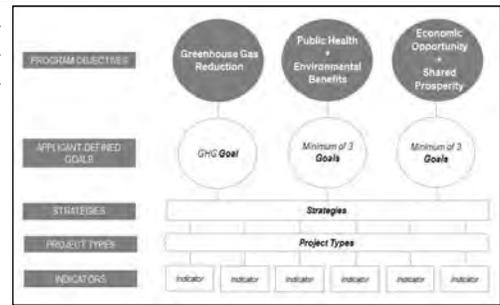
If yes, please explain the changes made to the Framework:

There were a total of three Project Types identified for our Project: ATP, UGP and LCTOP, with specific capital projects included into each Project Type. It was later identified by SGC that certain Pre-Construction activities for certain Project Types were not eligible. Meeting with SGC Executive Management on November 2nd provided approval for the separation of Pre-Construction Activities under one Project Type and Construction Activities under a different Project Type. The separation of Pre-Construction and Construction Activities were identified at the meeting. The list below "Project Types" identifies each project component to its respective Project Type.

Lead Applicant: Los Angeles MTA
 Proposal Name: South LA Climate Communities Corridor
 City: Los Angeles

PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



Program Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	4,215 MTCO2e	[GOAL 1] - Reduce VMT /CO2 /air pollutants [GOAL 2] - Increase physical activity, community-driven placemaking, and decrease urban heat island effects [GOAL 3] - Improve bike/pedestrian safety	[GOAL 1] - Creating access to Career Pathways through Apprenticeships, Skills Development Opportunities, and Hiring "Disadvantaged Workers" [GOAL 2] - Local Hire, Expanded Economy and Shared Prosperity [GOAL 3] - Mobility & Access
Strategies	[STRATEGY 1] - Transit Access & Mobility [STRATEGY 2] - Urban Greening & Green Infrastructure [STRATEGY 3] - Health & Well-being [STRATEGY 4] - Water Efficiency [STRATEGY 5] - Workforce Development & Education [STRATEGY 6] - High-Quality Job Creation & Local Economic Development		
Project Types	PROJECT TYPE 1 D2 Low Carbon Transit Operations Program: Bike Hub at Crenshaw LAX Line LRT - Construction Only PROJECT TYPE 2 D2 Low Carbon Transit Operations Program: Bike Hub at Blue Line LRT - Construction Only PROJECT TYPE 3 D3 Active Transportation Program: 67th/West Improvements - Construction Only PROJECT TYPE 4 D3 Active Transportation Program: Opportunity Site at 67th/11th - Construction Only PROJECT TYPE 5 D3 Active Transportation Program: Opportunity Site at Hyde Park - Construction Only PROJECT TYPE 6 D3 Active Transportation Program: Opportunity Site at Normandie-Budlong - Construction Only PROJECT TYPE 7 D3 Active Transportation Program: Opportunity Site at Blue Line - Construction Only PROJECT TYPE 8 D8 Urban Greening Program: Cool Pavement - Pre-Construction & Construction PROJECT TYPE 9 D8 Urban Greening Program: Mature Trees - Pre-Construction & Construction PROJECT TYPE 10* D8 Urban Greening Program: Pre-Construction Costs of 67th/West Improvements, Opportunity Sites (at 67th/11th, Hyde Park, Normandie-Budlong, Blue Line), and Bike Hubs (at Crenshaw LAX Line LRT & Blue Line LRT)		

* = Concurrence on TCC Program framework was obtained at SGC TCC Consultation on 11/2/2017; SGC staff in attendance include Randall Winston, Daniela Simunovic, Rachel Galaraga (phone), and Julia Nagle (phone)

Transformative Climate Communities Program Project Elements Map



- Metro Blue Line & Station
- Metro Silver Line & Station
- Metro Crenshaw/LAX Line & Station (in construction)
- Metro-owned Rail Right-of-Way
- Black Asphalt-Paved Bicycle Path

TCC-FUNDED PROJECT ELEMENTS

- Bicycle Hub
- 67th/West On-Street Improvements
- Light-Colored Pavement Treatment On Pedestrian Path

- 1** Opportunity Site: 67TH & 11TH Neighborhood Plaza
- 2** Opportunity Site: HYDE PARK Neighborhood
- 3** Opportunity Site: NORMANDIE - BUDLONG
- 4** Opportunity Site: BLUE LINE Station Trailhead

Subject to Change 17-0516a © 2016 LACMTA

*Project Elements Not Drawn to Scale

Ontario Connects—
People, Places,
Prosperity

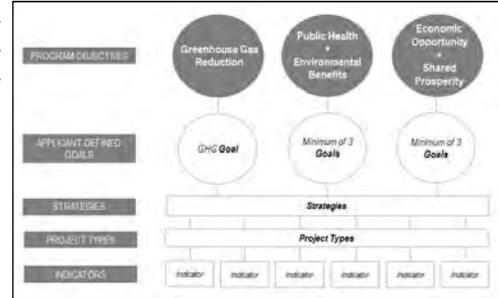
Project Title:	City Location:	Project Area Size:
Ontario Connects – People Places Prosperity	City of Ontario	4.86 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
City of Ontario	\$35,000,000.00	\$28,960,854.65
Co-Applicants:		
National Community Renaissance of California, OmniTrans, Ontario Housing Authority, Huerta Del Valle, GRID Alternatives, Inland Empire Small Business Development Center, San Bernardino County Workforce Development Department, Inland Mediation Board, dba Inland Fair Housing and Mediation Board, Partners for Better Health, Center for Community Action and Environmental Justice, Safe Routes to School National Partnership, Ontario-Montclair Schools Foundation, Mercy House Living Centers, Neighborhood Partnership Housing Services		
Project Description:		
Ontario Connects - People Places Prosperity is a community-driven movement to achieve measurable and sustainable neighborhood transformation through the innovative implementation of GHG reduction projects. This proposal will cultivate a slate of community-identified CCI activities that have been woven together in a robust program to equitably build upon the strengths of our community and advance long-term solutions. Through a collaborative, community-based governance structure, we will implement projects which will add affordable housing, integrate a network of pedestrian/bicycle facilities with high quality public transportation options, increase energy conservation, enhance food security, and create high quality, green jobs. In challenging epistemic ideas of "disadvantaged" communities, this proposal will foster a thriving, resilient community built to succeed in California's new green economy.		
Strategies:	CCI Project Types:	Project Type Count:
1. Equitable Housing and Neighborhood Development	Affordable Housing and Sustainable Communities	1
2. Transit Access and Mobility	Low Carbon Transit Operations	1
3. Decarbonized Energy and Energy Efficiency	Active Transportation	3
4. Materials Management	Low Income Weatherization	2
5. Urban Greening and Green Infrastructure	Urban and Community Forestry	1
6. Health and Well-Being	Organics Program	1
7. Workforce Development and Education	Non-CCI, Leverage Funded	
Collaborative Stakeholder Structure/Memorandum of Understanding (MOU):		
The application proposes the creation of a bicameral governance structure comprised of a formal membership Stakeholder Group called the Ontario Transformative Climate Communities Trustees (OTCCT) and a Neighborhood Council open to community residents. The MOU developed by the City of Ontario establishes the OTCCT and outlines the roles of the City as the "Grantee", "Partners" and "Stakeholders". The City will act as the convener of the OTCCT. Partners are co-applicants that are financially and administratively responsible for implementing TCC Projects. The Stakeholders represent key groups that will provide technical advice to support the implementation of the TCC Plan. The Neighborhood Council (NC) is a less formal, non-membership body that serves as an advisory body to the OTCCT and serves as a check and balance to the OTCCT. The NC has the power to convene meetings of the OTCCT, and has a seat on the OTCCT through a representative delegate of the NC's choosing.		
Displacement Avoidance Plan:		
The Displacement Avoidance Plan (DAP) proposes to increase the production of affordable housing through the construction of two affordable housing projects and providing incentives for inclusionary zoning in the Project Area. The DAP also seeks to preserve existing affordable housing through financial assistance to promote acquisition and rehabilitation of existing affordable housing, offering home improvement loans and grants to existing qualified low-income homeowners in the Project Area, and by preserving mobile home parks. To protect small business from displacement the city will pursue the development of no-cost and low-cost business development and retention programs and increase the visibility of the current small business assistance programs.		
Community Engagement Plan:		
The Community Engagement Plan (CEP) proposes a diverse range of activities including: public workshops/meetings, door-to-door canvassing, house meetings, an established website with social media, the distribution of printed flyers, outreach to existing community groups, surveys, community-based participatory research, and the convening of an Advisory Board. The City will subcontract with Partners for Better Health, a community based non-profit that oversees the implementation of the CEP and will also deploy a Coordinator, a Community Engagement Specialist and an outreach and education street team to work with Project Area residents and stakeholders.		
Workforce Development:		
The Workforce Development Plan includes the opening of a new Workforce services satellite office in the Project Area with a full time case manager to enroll TCC residents in workforce training and development programs and provide job-seeking services. The proposal seeks to expand access to job training and careers in the fields of renewable energy, energy and water efficiency, healthy soils waste and diversion, which are directly tied to proposed project types.		

Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board.
 In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal: Yes
 Modified Goals: Pursuant to direction provided by SGC staff and TA provider, we have revised the goals to be more aspirational.
 Modified Strategies: Pursuant to direction from TA provider, we have changed Urban Greening and Green Infrastructure to Urban and Community Forestry.
 Modified Project Type: Pursuant to the direction provided by TA provider, we have changed the Urban Greening and Green Infrastructure to Urban and Community Forestry.

Lead Applicant: City of Ontario
 Proposal Name: Ontario Connects - People Places Prosperity
 City: Ontario

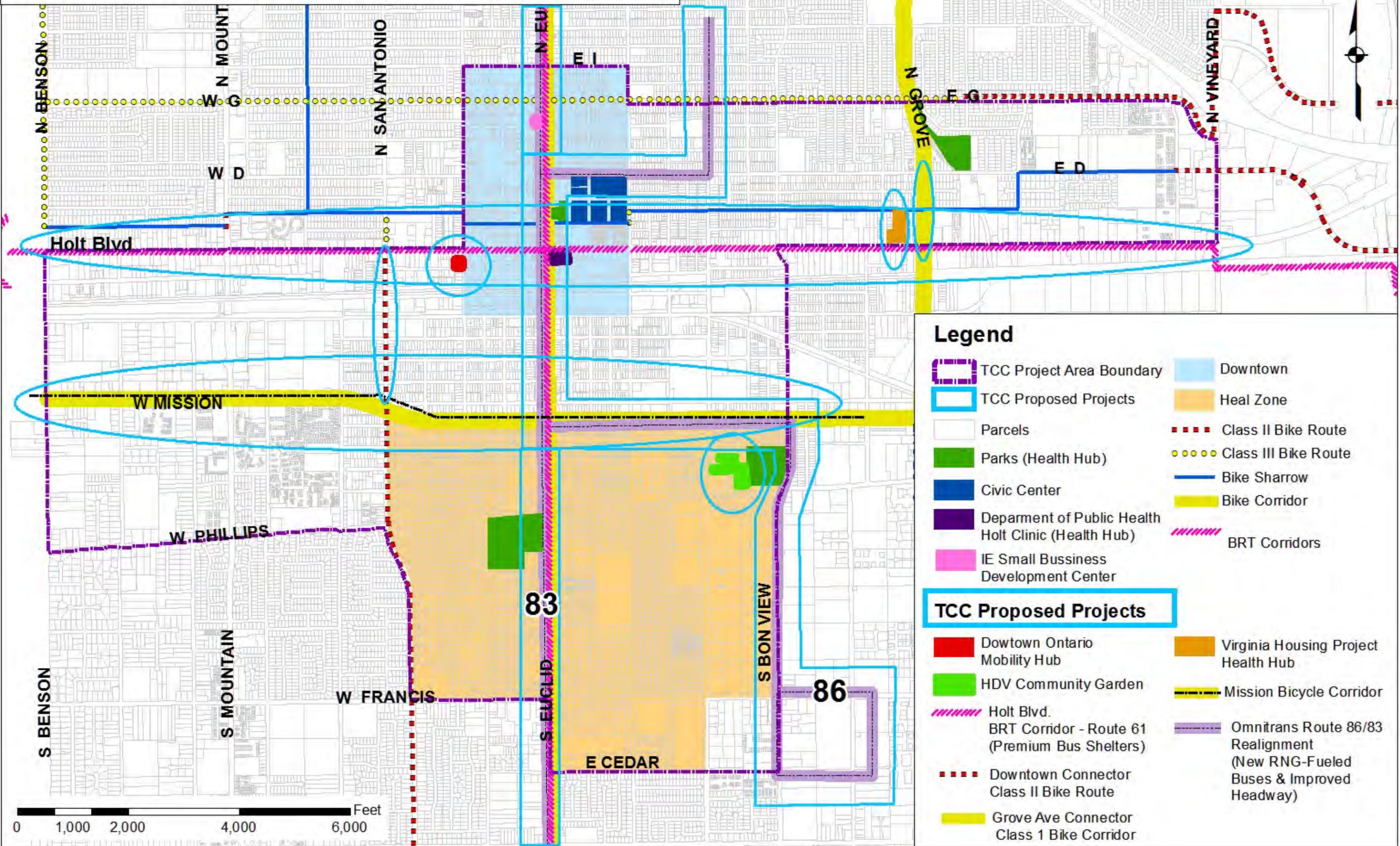
PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



Program Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	19,737 MTCO2e	Breathe healthy air, eat healthy food, and be free from chronic disease. Feel safe and comfortable walking and biking to transit and other neighborhood destinations. Live in a home that is safe and affordable.	Improve access to training opportunities and career pathways for low-income residents Create high quality jobs for low-income residents Increase educational attainment that leads to sustainable employment and job growth within the TCC project area.
Strategies	Create Equitable Housing and Neighborhood Development Enhance Transit Access and Mobility Convert to Decarbonized Energy and Energy Efficiency Divert Waste through Materials Management Expand Urban Greening and Green Infrastructure Improve Health and Well-Being Foster Workforce Development and Education		
Project Types	Affordable Housing and Sustainable Communities Low Carbon Transit Operations Active Transportation Program Low-Income Weatherization Program Urban and Community Forestry Program Organics Program		

ONTARIO CONNECTS - People Places Prosperity



Legend

- TCC Project Area Boundary
- TCC Proposed Projects
- Parcels
- Parks (Health Hub)
- Civic Center
- Department of Public Health Holt Clinic (Health Hub)
- IE Small Business Development Center
- Downtown
- Heal Zone
- Class II Bike Route
- Class III Bike Route
- Bike Sharrow
- Bike Corridor
- BRT Corridors

TCC Proposed Projects

- Downtown Ontario Mobility Hub
- HDV Community Garden
- Holt Blvd. BRT Corridor - Route 61 (Premium Bus Shelters)
- Downtown Connector Class II Bike Route
- Grove Ave Connector Class 1 Bike Corridor
- Virginia Housing Project Health Hub
- Mission Bicycle Corridor
- Omnitrans Route 86/83 Realignment (New RNG-Fueled Buses & Improved Headway)



River District Transformation Project

Project Title:	City Location:	Project Area Size:
The River District Transformation Project (RDTP)	City of Sacramento	2.77 sq. mi.
Lead Applicant:	Amount Requested:	Leverage Funding:
Sacramento Housing and Redevelopment Agency (SHRA)	\$30,230,004.90	\$32,377,492.58
Co-Applicants:		
McCormack Baron Salazar, Sacramento Municipal Utilities District, City of Sacramento, Sierra Health Foundation: Center for Health Program, Sacramento Regional Transit District		
Project Description:		
<p>The Sacramento River District Transformation Project is a comprehensive strategy within an approximately 2.77 square-mile project area that will implement catalytic investments across several neighborhoods in the northern portion of the Central City of Sacramento. The project components identified in the proposal are part of a larger coordinated effort focused on mobility, economic opportunity, and social equity in the heart of downtown, Alkali and Mansion Flats, the Railyards, and the River District. TCC-funded project types proposed include the Twin Rivers Housing Development Project (AHSC), an electric car sharing expansion program (Low Carbon Transportation), a neighborhood park (Urban Greening), tree planting of approximately 250 trees (Urban and Community Forestry), and a community garden (Urban and Community Forestry). The lead applicant for the proposal is the Sacramento Housing and Redevelopment Agency (SHRA) and co-applicants include the City of Sacramento, McCormack Baron Salazar, the Sacramento Municipal Utilities District (SMUD), the Sierra Health Foundation, and the Sacramento Regional Transit District. The proposal provides an opportunity to reduce greenhouse gas emissions by addressing both fixed-point and mobile source emissions, improved public health outcomes, increased access, and economic integration through new mobility options and employment opportunities in one of the City's most historic yet disadvantaged communities.</p>		
Strategies:	Project Types:	Project Type Count:
1. Equitable Housing and Neighborhood Development	Affordable Housing and	1
2. Transit Access and Mobility	Sustainable Communities	
3. Water Efficiency	Low Carbon Transportation	1
4. Urban Greening and Green Infrastructure	Urban Greening Program	1
5. Health and Well-Being	Urban and Community	2
6. Workforce Development and Education	Forestry Program	
7. High-Quality Job Creation and Local Economic Development	Non-CCI, Leverage Funded	8
Collaborative Stakeholder Structure/Memorandum of Understanding:		
<p>The proposed collaborative stakeholder structure for the River District Transformation Project includes the lead and all six co-applicants. SHRA was selected based on their capacity to manage a project of the size and scope proposed, and the co-applicants were selected based on their expertise and ability to implement project activities. The structure is comprised of stakeholder groups including a steering committee, management team, implementation working team, service coordination network, and lead and co-applicants. Residents will be included as part of the steering committee.</p>		
Displacement Avoidance Plan:		
<p>Existing Twin Rivers Housing residents will be temporarily relocated during construction. SHRA's Master Relocation Plan includes a number of services and benefits that are required for eligible persons relocated by a publicly-assisted projects. The project also includes additional project area-wide policies such as preservation of affordable housing, tenant protections and support, and neighborhood stabilization and wealth building policies.</p>		
Community Engagement Plan:		
<p>The project proposes to regularly engage stakeholders to identify concerns regarding displacement and priority for a smooth transition during implementation by convening a working group, engaging advisory bodies and stakeholder groups, and holding public workshops and meetings. Key approaches include ensuring representation of community members directly impacted by the project and community capacity building as it relates to carrying out the displacement avoidance plan and collecting data for indicator tracking.</p>		
Workforce Development:		
<p>The Sacramento Employment and Training Agency (SETA) has adopted a Workforce Innovation and Opportunity Act Plan and a Capitol Region Strategic Workforce Development Plan. The project proposes to align services needed to implement proposed project types with these workforce plans. Additionally, SETA and the Sierra Health Foundation are partnering to create equitable job pathways specifically for multicultural workforce development.</p>		

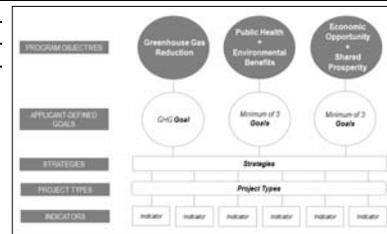
Applicants must fill in the estimated GHG reductions using the TCC Quantification Methodology provided by the California Air Resources Board. In addition, indicate whether changes were made to the Goals, Strategies, or Project Types since submitting the Concept Proposal: Y / N Yes

If yes, please explain the changes made to the Framework: The RDTP Steering Committee made changes to the Project Framework for two reasons: alignment and clarity. First, based on the feedback provided by the Strategic Growth Council Concept Proposal review team and upon the advice of the Technical Assistance Consultants assigned to our project, the RDTP Lead Applicant and Co-Applicants re-aligned the activities and tasks under the coinciding project based on eligibility. After the projects were re-aligned, from 18 original projects in the Concept Application to 8 projects in the Full Application. Several projects were no longer applicable and were removed from the framework. Second, the Goals were adjusted to further clarify the transformation that the RDTP will realize as a result of the initiative. There were no substantial changes made to the goals. The Economic Opportunity and Shared Prosperity Goals include two additional goals (in the concept application there were originally four). The goals articulate the RDTP's commitment to employing historically disadvantaged populations and providing pre-employment training and education to ensure their success. Lastly, Water Efficiency was added as a Strategy since the RDTP intends to build off of the existing momentum and development in the area to create stormwater retention basins in the RDTP.

Lead Applicant: **Sacramento Housing and Redevelopment Agency**
 Proposal Name: **The River District Transformation Project**
 City: **Sacramento**

PROGRAM FRAMEWORK

Refer to Diagram 1 in Section II.C, Program Framework, in the TCC Guidelines. Fill out the template below with the selected Goals, Strategies, and Project Types. Note: This should be a summary of the proposed Goals, Strategies, and Project Types. This template does not need to contain long descriptions of each item - that information will be provided in the Application questions.



Program Objectives	Greenhouse Gas Reduction	Public Health and Environmental Benefits	Economic Opportunity and Shared Prosperity
Goals	6,551 MTCO _{2e}	[GOAL 1] - Reduce GHG emissions and exposure to CalEnviroScreen indicators linked to air quality, such as particulate matter emissions, diesel emissions, and traffic density; this will prevent chronic respiratory diseases such as asthma, sleep apnea, and Chronic Obstructive Pulmonary Disease (COPD). [GOAL 2] - Improve access to healthcare services, healthy food choices, and facilities that support physical and mental health through education and enhanced/increased transportation options and accessibility. [GOAL 3] - Improve low birth weight outcomes for vulnerable infants in the RDTP area, based on data from the Sacramento County Health Needs Assessment. [GOAL 4] - Ensure social and physical environments that promote health for all and prevent chronic- and obesity-related diseases such as diabetes, cardiovascular disease, and COPD by making the communities more pedestrian and bike-friendly. [GOAL 5] - Improve overall quality of life of residents by enhancing the built environment with adequate and affordable housing and increased access to City parks.	[GOAL 1] - Increase high-quality employment, particularly for green jobs, for low-income residents in the area. [GOAL 2] - Increase access to career pathways for low-income residents through job training, credentialing and direct placement opportunities in the Clean Economy and Healthcare Industries. [GOAL 3] - Increase employment for women and communities of color, in the Clean economy through targeted recruitment, assessment, training, placement and retention strategies. [GOAL 4] - Increase employment opportunities for low-income residents through cooperative agreements and workforce development. [GOAL 5] - Increase resources and support services for residents to reduce barriers to employment and job retention. [GOAL 6] - Increase career pathways for Limited English Proficient (LEP) residents.
Strategies	[STRATEGY 1] - Equitable Housing and Neighborhood Development [STRATEGY 2] - Transit Access and Mobility [STRATEGY 3] - Water Efficiency [STRATEGY 4] - Urban Greening and Green Infrastructure [STRATEGY 5] - Health and Well-Being [STRATEGY 6] - Workforce Development and Education [STRATEGY 7] - High-Quality Job Creation and Local Economic Development		
Project Types	PROJECT TYPE 1 CCI Twin Rivers Housing Development Project (Phase II) PROJECT TYPE 2 CCI Electric Car Sharing Expansion Program PROJECT TYPE 3 CCI Twin Rivers Neighborhood Park Project PROJECT TYPE 4 CCI Twin Rivers Community Garden Project PROJECT TYPE 5 CCI River District Urban Forestry Project NON-CCI PROJECT TYPE 1 Low-Income Energy Efficiency Program NON-CCI PROJECT TYPE 2 EV Rebate Program NON-CCI PROJECT TYPE 3 EV Charging Station Installation Project NON-CCI PROJECT TYPE 4 Bike Share Equity Report NON-CCI PROJECT TYPE 5 Reduction of African American Child Deaths (RAACD) - Black Child Legacy Campaign NON-CCI PROJECT TYPE 6 Economic Development NON-CCI PROJECT TYPE 7 Healthy Futures NON-CCI PROJECT TYPE 8 Twin Rivers Choice Neighborhoods Initiative		

2017 Transformative Climate Communities Program Map

